Applied Policy
UTS Institute for Public Policy and Governance

The Institute for Public Policy and Governance (IPPG) at the University of Technology Sydney is a leading group of researchers and practitioners in the areas of applied policy, social research, stakeholder engagement, and leadership. The UTS Centre for Local Government, a leader in local government research, teaching and advisory, is part of the Institute.

IPPG’s work includes:

- Postgraduate education including a Master of Applied Policy and Master of Local Government
- a PhD program to support an on-going stream of contemporary research on key sectoral issues
- Professional development and accreditation programs for government professionals, including short courses and executive training programs
- Trans-disciplinary and comparative research about public policy and governance
- Specialist consulting services for councils, government agencies and associated industry and professional bodies
- International programs and development projects.

Connect with Us

UTSIPPG
IPPGatUTS

Acknowledgement of Country

UTS acknowledges the Gadigal People of the Eora Nation and the Boorooberongal People of the Dharug Nation upon whose ancestral lands our campuses stand. We would also like to pay respect to the Elders both past and present, acknowledging them as the traditional custodians of knowledge for these lands.
Meet Our Experts

Professor Roberta Ryan
Director, Institute for Public Policy and Governance and Centre for Local Government

Professor Roberta Ryan is a leading social researcher and policy, program evaluation and stakeholder engagement practitioner with over 30 years’ experience in both the public and private sectors. Roberta has completed over 300 social research and evaluation projects, including major national reviews and evaluations, methodologically complex projects using outcome and process evaluation approaches, program logic and many service reviews and evaluations. Roberta is the Director of the Institute for Public Policy and Governance (IPPG), and the Centre for Local Government.

uts.edu.au/staff/roberta.ryan

Dr John Wright
Course Coordinator, Applied Policy and Senior Lecturer at IPPG

John is Course Coordinator, Applied Policy and Senior Lecturer at IPPG. Joining UTS from the London School of Economics in 2017, John brings a wealth of policy and governance expertise to UTS. He has an extensive academic career spanning both Australia and the UK, and his research experience is across a diverse range of areas including ideological origins of the Australian Federal Constitution; area-based regeneration schemes; and regulation and governance theory. John’s primary interests are political theory, political ideology, political economy and regulation and governance theory.

uts.edu.au/staff/j.wright

Professor Alan Morris

Alan is Professor of Sociology at IPPG. He is the lead Chief Investigator on an Australian Research Council Discovery grant to explore the circumstances of long-term private renters. Alan is a Chief Investigator on an Australian Research Council Linkage grant titled ‘Local government and housing in the 21st century’. Alan has published extensively in highly rated peer reviewed journals in Australia, the United Kingdom, the United States and South Africa. His most recent book The Australian Dream: Housing Experiences of Older Australians examines the impact of housing tenure on older Australians.

uts.edu.au/staff/alain.morris
Institute for Public Policy and Governance

Professor Lee Pugalis
Lee is Professor of Urban Studies at IPPG. His research traverses local and regional economic development, urban regeneration, and strategic planning. Lee has a particular interest in metropolitan governance and urban entrepreneurship. Before taking up an academic position Lee directed a sub-regional economic partnership and was a regeneration specialist advisor to a Regional Development Agency. He has also worked for local, regional and national government in the UK including the Office of the Deputy Prime Minister.

uts.edu.au/staff/lee.pugalis

Professor Robynne Quiggin
Robynne is Professor of Indigenous Policy at IPPG. Her expertise spans legal and policy areas of relevance to Indigenous Australians including human rights, financial services, consumer issues, governance, the arts and heritage. Before joining UTS, Robynne was Deputy Aboriginal and Torres Strait Islander Social Justice Commissioner at the Australian Human Rights Commission, and prior to that the CEO of the Australian Indigenous Governance Institute. She also serves on numerous committees including as Trustee of the Australia Museum, Chair of First Hand Solutions and Westpac’s Reconciliation Action Plan Committee.

uts.edu.au/staff/robynne.quiggin

Dr Bligh Grant
Bligh is Senior Lecturer at IPPG. A research-intensive academic for several years, he enjoys teaching into a range of social sciences. Much of his work brings expertise in politics, philosophy and political economy to public policy. Bligh has held positions as Lecturer in Business Ethics and Lecturer in Local Government at the University of New England (UNE) and Associate Lecturer in Political Economy at the University of Southern Queensland (USQ). He has taught Philosophy, Politics, Sociology, Asian Studies, Political Economy and Business Management at UNE.

uts.edu.au/staff/bligh.grant
Why UTS?

Renowned for its research, industry engagement and international focus, the UTS Institute for Public Policy and Governance forms a dynamic community of students, lecturers, researchers and practitioners. With our practice-based approach and sector-leading expertise you develop knowledge and skills valued by employers.

The Institute translates its cutting edge policy-related projects into the classroom to create real alignment between students’ studies and professional practice in government and non-government organisations.

This unique learning environment will empower graduates with strong skills which can be immediately applied to professional roles in the dynamic and competitive applied policy environment.

You will learn from academic leaders and expert practitioners. The industry-relevant course draws from our expertise and concurrent research and consultancy activities; this means you will be exposed to the most relevant and up-to-date knowledge and skills in the field.

Postgraduate qualifications from UTS are highly respected. Some people invest in further study because it is required for career progression or they are looking to change careers. Others have reached their preferred level but similarly want to increase their depth of knowledge and experience so they can take on work that is more challenging, stimulating and ultimately, rewarding.

UTS LEARNING.FUTURES

UTS is a recognised leader in teaching and learning. We pride ourselves on having skilled lecturers who are passionate about their areas of expertise and are informed of the latest developments and knowledge in their field.

We are committed to remaining up-to-date with new teaching methods. Learning.Futures is a UTS initiative which is revolutionising the way students learn at university. Students are more connected to technology than ever before, and the UTS learning model encourages you to use technology to build upon concepts that are discussed and worked on collaboratively in the classroom.

Our unique approach to learning reengineers subjects to enable students to experience a seamless integration of the best of online and face-to-face on campus learning.
Applied Policy

The UTS Master of Applied Policy has been designed by leading thinkers and practitioners with the aim of supporting the next generation of policymakers. The course achieves academic rigour while enabling participants to learn about what policy demands in its practical application.

The course is designed for professionals who work or want to work in policy, but most importantly it is a course for exceptional people hoping to achieve exceptional results. The course will build your critical capabilities and your analytical skills. It will expand your networks and lift your confidence. It will enable you to take your career to the next level.

It will equip you with skills to develop, implement and evaluate policy in practical contexts. You will learn how to engage with practical problems through debates, case studies, group discussions, presentations and guest speakers.

Designed to provide a balance between applied and theoretical learning, the course enables students to examine policy from multiple perspectives.

CAREER OPPORTUNITIES
Policy work takes many shapes.
The UTS Applied Policy course was developed in response to the increased boundary-spanning of middle and executive management across government, industry and non-profit sectors.

The course is highly applicable to policy professionals working in a range of settings, including state and local government, planning, peak bodies, community and non-government organisations and sector-specific career professionals. Our graduates will be equipped with strong conceptual and practical skills which can be immediately applied to professional roles in the dynamic and competitive policy environment.

WHY DOES POLICY MATTER?
Doing policy work has never been more complex. Issues are multi-layered, stakeholders diverse and the public debate tends to create more confusion than clarity.

Whether it involves government setting parameters for the way our society manages immigration or housing affordability or issues such as the privatisation of your local public swimming pool – policy drives these changes.

Policies communicate the intent and direction of a particular action. They are often simple documents that communicate complex issues. But they are among the most scrutinised and debated that society produces.

Informed by evidence that can be contentious and conflicting, policymaking involves the challenge of distinguishing ‘good evidence’ from ‘bad’.

Policymaking involves consensus building and compromise between powerful actors and interest groups. Gathering agreement on policy often comes at a cost to policy. The difficult challenge for policymakers is to balance the interests of multiple stakeholders who exercise different levels of power.

Policy making matters because policy shapes society and our lived experience.
Your Study Options

The Applied Policy postgraduate program consists of three progressive courses with flexible entry and exit points. If you want to progress through the courses rather than enrol directly in the Master of Applied Policy, our courses offer this flexibility. The Graduate Certificate in Applied Policy progresses into the Graduate Diploma in Applied Policy, which can progress into the Master of Applied Policy.

Completing the Master of Applied Policy can provide a pathway to research degrees.

- Master of Applied Policy
  72 credit points (12 subjects)
- Graduate Diploma in Applied Policy
  48 credit points (8 subjects)
- Graduate Certificate in Applied Policy
  24 credit points (4 subjects)

**COURSE STRUCTURE**

<table>
<thead>
<tr>
<th>Subjects</th>
<th>Master’s</th>
<th>Grad Dip</th>
<th>Grad Cert</th>
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<tbody>
<tr>
<td>Contemporary Policy Challenges 6 CP</td>
<td>●</td>
<td>●</td>
<td>●</td>
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<tr>
<td>Policy in Practice 6 CP</td>
<td>●</td>
<td>●</td>
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<tr>
<td>Policy and Resources 6 CP</td>
<td>●</td>
<td>●</td>
<td>●</td>
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<tr>
<td>Evidence and Decision Making 6 CP</td>
<td>●</td>
<td>●</td>
<td>●</td>
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<tr>
<td>Research Project 12 CP</td>
<td>●</td>
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<tr>
<td>Electives</td>
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<td>- Master: 36 Credit Points</td>
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<tr>
<td>- Graduate Diploma: 24 Credit Points</td>
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Select electives from the following:
- Social Planning and Community Development
- Strategic Planning
- Local Government Principles and Practice
- Contemporary Local Government Leadership
- Organisation and Managing in Local Government
- Comparative Local Governance
- Research in Local Government
- Enhancing Local Government Service Delivery
- Development Negotiation and Community Engagement
- Sustainable Urban Development
- Urban Design
- Scope and Integration Management
- Project Management Principles
- Governance
- Portfolio and Program Management
- Negotiation and Conflict Management
- Managing Project Complexity
- Project Finance and Analysis
- Systems Thinking for Managers
- Project Performance Improvement
- Governance and Sustainability
- Third Sector Contexts
- Research and Project Management Skills
- Economics for Management
- Financial Management
- Creative Industries

Additional electives for the Graduate Diploma: IPPG Applied Research Project A and B.

CP=Credit Points. **Note:** Elective subjects can be undertaken in any order subject to availability. Project Management Sub Major is available for Master’s course.
### MASTER OF APPLIED POLICY

**Available streams:** Generic Applied Policy stream; Local Government Studies stream.  
**Available minor:** Project Management

The Master of Applied Policy course is designed to provide professionals working in the government and/or NGO sector with a combination of academic rigour and applied experience. Graduates will be able to confidently lead policy development, implementation and evaluation in their organisation. The course offers flexibility with a wide range of electives, and a combination of face-to-face block teaching days and online educational delivery.  

**Flexible entry and exit points:** Students can enter the Master course directly, or enter or exit this course at Graduate Diploma (8 subjects) or Graduate Certificate (4 subjects) stage, providing they meet the requirements of each degree.

The Master of Applied Policy course consists of 4 core subjects (24 credit points), a research project (12 credit points) and 6 electives (36 credit points) – a total of 72 credit points.

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<thead>
<tr>
<th>Core Subjects</th>
<th>Electives</th>
<th>Research Projects</th>
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<tbody>
<tr>
<td>24 CP</td>
<td>36 CP</td>
<td>12 CP</td>
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<td>= 72 CP</td>
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### GRADUATE DIPLOMA IN APPLIED POLICY

**UAC Course code:** 940132  
**UTS Course code:** C06121  
**Duration:** 1 year full time 2 years part time  
**Teaching mode:** Mix of on-campus block mode and online study

Nested within the Master of Applied Policy, the Graduate Diploma provides the knowledge and expertise students require to work effectively within policy development and implementation.  

**Flexible entry and exit points:** Students can enter the Graduate Diploma course directly, or enter or exit this course at Graduate Certificate (4 subjects) stage, providing they meet the requirements.  

**Further study opportunities:** Graduates of this course can complete further four subjects to receive a Master of Applied Policy.

The Graduate Diploma consists of 4 core subjects and 4 elective subjects – a total of 48 credit points.

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<tr>
<th>Core Subjects</th>
<th>Electives</th>
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<tr>
<td>24 CP</td>
<td>48 CP</td>
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### GRADUATE CERTIFICATE IN APPLIED POLICY

**UAC Course code:** 940133  
**UTS Course code:** C11263  
**Duration:** 1 year part time  
**Teaching mode:** Mix of on-campus block mode and online study

Nested within the Master of Applied Policy, the Graduate Certificate provides a stepping stone into policy work or to further study.  

**Further study opportunities:** Graduates of this course can complete further four subjects to receive a Graduate Diploma in Applied Policy.

The Graduate Certificate consists of 4 core subjects – a total of 24 credit points.

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<th>Core Subjects</th>
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<td>24 CP</td>
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**Maraika Ropte,**  
**Master of Applied Policy student**

“Policy work has always been of interest to me, as it has a powerful impact on society and people’s lives. This course will equip me with the tools and skills needed to develop, implement and evaluate policy. With these skills and an expanded network my goal is that it will enable me to move my career onto the desired path towards policy advisory roles in the third sector. At UTS the particular offering of core and elective units appeared to me to be the most contemporary and applicable out of all the different Universities’ offerings. The course contents combines theory and practice, enabling me to directly apply the learnings to my work.”
DO I NEED A BACHELOR’S DEGREE TO DO A MASTER’S DEGREE?
The traditional path to postgraduate study is via a completed Bachelor’s degree, but applicants who do not satisfy the academic admission requirements may be considered on the ability to demonstrate equivalency through a minimum of three years’ relevant work experience.

HOW MUCH WILL IT COST?
Postgraduate study is a big investment in your future. Course fees are determined by the course in which you are enrolled. You can calculate your course fees using the UTS Course Fee Calculator at fees.uts.edu.au.

IS THERE A STUDENT LOAN SYSTEM FOR POSTGRADUATE STUDENTS?
Yes, you may qualify for FEE HELP, a government loan scheme for Australian students. It allows you to defer some or all of your fees depending on your income. You repay the loan through your tax, so the amount you pay per year depends on how much you earn. Alternatively, if what you are studying is directly related to your current job and you pay your fees up front, you may also be able to claim your fees and other study related expenses as a tax deduction. Read more at studyassist.gov.au.

CAN I STUDY PART-TIME AND HOW LONG DOES IT TAKE TO COMPLETE A DEGREE?
Yes you can; you don’t have to put your career on hold when studying with us. Our courses allow participants to study full-time or part-time, and to prepare a personal study plan to match the specific requirements of their career and other commitments. We offer flexible, block mode and online classes to cater for busy professionals. You can study part-time or full-time, and you can build your individual study plan depending on how much time you are able to set aside for study in each session. The standard length of each course is indicative only – all our courses have flexible options.

CAN I TRANSFER FROM A GRADUATE CERTIFICATE OR DIPLOMA TO A MASTER DEGREE?
Yes, our applied policy courses are articulated, meaning you can begin with a 24 credit point (four-subject) Graduate Certificate and apply to have your subjects credited towards the Master’s degree. Also, if you successfully complete the Master’s core subjects (24 credit points) and choose not to continue on with your studies, you may still graduate with a Graduate Certificate*.

*International students may have visa restrictions that prevent course articulation.

WHAT IF I JUST WANT TO STUDY ONE SUBJECT WITHOUT ENROLLING IN A DEGREE?
You don’t have to commit to a full degree straight away; you can enrol in just one subject through our professional development short courses. Any eligible subjects you complete may be recognised in future study at IPPG. To view the range of short courses on offer at IPPG visit ippg.uts.edu.au, or contact us for more information at ippg.postgraduate@uts.edu.au.

CAN I RECEIVE CREDIT RECOGNITION FOR PREVIOUS STUDIES?
Students may receive credit for approved postgraduate coursework undertaken at UTS or other institutions, or from successfully completed eligible IPPG short courses. All applicants are assessed individually based on relevant tertiary qualifications and/or evidence of learning outcomes. Contact us for further information ippg.postgraduate@uts.edu.au.

ARE THERE ANY SCHOLARSHIPS AVAILABLE FOR POSTGRADUATE COURSEWORK STUDIES AT IPPG?
Yes, the UTS Institute for Public Policy and Governance Postgraduate Scholarship is open for applications in both sessions. New Master of Applied Policy and Master of Local Government applicants are eligible to apply. Valued at $5,000, the Scholarship has been designed to support Master students seeking to broaden their knowledge and skills through postgraduate study. For more information please contact us at ippg.postgraduate@uts.edu.au.
How to apply

LOCAL APPLICANTS
You can submit your application for an applied policy degree:
- online through the Universities Admissions Centre (UAC) uac.edu.au; or
- in person at one of our postgraduate information sessions. Find out about upcoming information sessions at appliedpolicy.uts.edu.au.

APPLICATION CLOSING DATES
If you want to start studying at UTS in either the Autumn or Spring Sessions, you need to apply by:
- Autumn Session: 31 January
- Spring Session: 30 June

ADMISSION REQUIREMENTS
The Applied Policy postgraduate courses are open to applicants:
- with a relevant first degree or equivalent qualification and relevant work experience; or
- applicants who do not have a first degree but who can demonstrate substantial relevant work experience and the ability to succeed in an academic context. For more information on admission requirements visit appliedpolicy.uts.edu.au.

ENGLISH LANGUAGE PROFICIENCY
If you’ve studied overseas you may need to demonstrate your English proficiency. The English proficiency requirement for local applicants with international qualifications is: Academic IELTS: 6.5 overall with a writing score of 6.0; or TOEFL: paper based: 550–583 overall with TWE of 4.5, internet based: 79–93 overall with a writing score of 21; or AE5: Pass; or PTE: 58–64; or CAE: 58–66. Find out if this applies to you at uts.edu.au/international.

INTERNATIONAL APPLICANTS
If you’re an international student, head to uts.edu.au/international to find the course information, fees and application details relevant to you.

FEES
UTS applied policy postgraduate coursework programs offer fee paying places. For information on postgraduate fees visit fees.uts.edu.au.

FEE–HELP
If you do have to pay a fee and you’re a local student you may be eligible for FEE–HELP – an Australian Government loan scheme. Using FEE–HELP means you don’t have to pay for your tuition fees upfront. Simply tell your employer that you have a FEE–HELP loan and they will withhold your payments through the PAYG tax system. And, if your postgraduate degree is related to your employment, your tuition fees may be tax deductible. For more information, contact your financial adviser or the Australian Tax Office (ATO).

SCHOLARSHIPS
$5,000 Scholarship for Master students
The UTS Institute for Public Policy and Governance Postgraduate Scholarship is open for application in both sessions. Valued at $5,000, the Scholarship has been designed to support Master students seeking to broaden their knowledge and skills through postgraduate study. For more information please visit ippg.uts.edu.au.

PROFESSIONAL DEVELOPMENT SHORT COURSES
Do you want to study a single subject without committing to a full degree? You can! It’s a great way to upgrade your skills or just learn more about something you enjoy. What’s even more exciting is that any subjects you complete may be recognised in future study at IPPG. To view the range of short courses on offer at IPPG visit ippg.uts.edu.au.

RESEARCH DEGREES
A range of Doctorates and modes of study are available at IPPG, including a Doctor of Philosophy (PhD) and UTS Industry Doctorate Program and International Collaborative PhD Degrees with our partners around the world. Visit ippg.uts.edu.au or email Professor Alan Morris alan.morris@uts.edu.au to find out more.

ENGLISH LANGUAGE PROFICIENCY
If your previous studies were undertaken overseas you may need to demonstrate your English proficiency. Find out if this applies to you at uts.edu.au/international

ALUMNI ADVANTAGE
If you’ve already completed a degree at UTS then you’re eligible for the Alumni Advantage program, which offers a 10% discount on full fee paying degree programs. Find out if you’re eligible for Alumni Advantage at alumni.uts.edu.au/advantage

TIMETABLE INFORMATION
Do you like to plan ahead? Then check out the UTS Timetable Planner. The online tool lets you see the timetable for the current session, so you can get an idea about when the subjects for your degree may be scheduled and offered. Visit timetable.uts.edu.au.

LOCATION
Located in Ultimo, you’ll be studying in UTS’s state-of-the-art buildings adjacent to Sydney’s CBD. We are ideally situated to make working and studying easy for you. Our proximity to public transport makes it that much more convenient for you to travel between work, class and home.

CONTACT US
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Web: ippg.uts.edu.au

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