

Health Services Management

Graphics inspired by the study
areas in the Faculty of Health



Innovative.

Evidence-based.

A man in a light-colored shirt and dark trousers is walking on a glass-enclosed walkway in a modern building. The walkway is made of wood and glass, and the building's structure is visible through the glass. The background shows a cityscape with other buildings.

Expert.

Leadership.

Meet the Director of Studies



Dr Deborah Debono
Director of Studies,
Health Services Management

RN, BA (Psych Hons), PhD
Email: HSMDirectorOfStudies@uts.edu.au

Deborah has nursing and midwifery experience in remote, rural and metropolitan acute care settings and has experience teaching health services management at a postgraduate level. Deborah's research investigates the influence of context, culture, technology, and social relationships on clinicians' and health services managers' practice, quality improvement and patient safety. Deborah research interests also include vulnerability and patient safety.

“UTS continues to be a leading authority on health management and informatics. With a curriculum that acclimates to an ever-evolving environment, our courses create a clear pathway for health professionals to develop their careers.”

Dr Deborah Debono,
Director of Studies,
Health Services Management

Your Options in Health Services Management

6 The UTS Difference

10 Connections that Count

Advanced Masters

14 Master of Advanced Health Services Management
majoring in:

15 Health Information Management

16 Planning

Masters Degree

18 Master of Health Services Management

20 Master of Health Services Management
in Clinical Leadership

21 Master of Health Services Management in Planning

22 Master of Health Services Management
in Project Management

23 Master of Health Services Management
in Health Research

Graduate Diploma

24 Graduate Diploma in Health Services Management

Graduate Certificate

25 Graduate Certificate in Health Services Management

26 Health Policy

Research Degrees

28 PhD

29 Masters by Research

How to Apply and Fees

30 How to Apply and Fees

30 Info Sessions and Contact Us

For a full list of our postgraduate degree options including Public Health, Nursing and Midwifery, visit www.uts.edu.au/future-students/health

Acknowledgement of Country

UTS acknowledges the Gadigal People of the Eora Nation and the Boorooberongal People of the Dharug Nation upon whose ancestral lands our campuses stand. We would also like to pay respect to the Elders both past and present, acknowledging them as the traditional custodians of knowledge for these lands.

The UTS Difference

More than just a management degree

Global health care systems are facing unprecedented pressure – think ageing populations, chronic disease, increasing inequality and shrinking health budgets. It is a challenging landscape, and the skills of highly qualified health services managers are more in demand than ever. Our Health Services Management degrees are about more than management skills: their specialised health focus sets them apart. They are also underpinned by extensive industry input, including from government health bodies and aged and disability care services – so you will gain a qualification that's valued by the profession, and skills that have value in the real world.

There are countless reasons to pursue a postgraduate qualification. Are you a lifelong learner with a thirst for knowledge? Do you want to diversify your experience or skills? Extend your knowledge in a specific field? Enhance your career prospects – or your earning capacity – with specialist training? Whatever your motivation, our courses can expand your horizons – professional, personal, intellectual – in a wealth of ways.



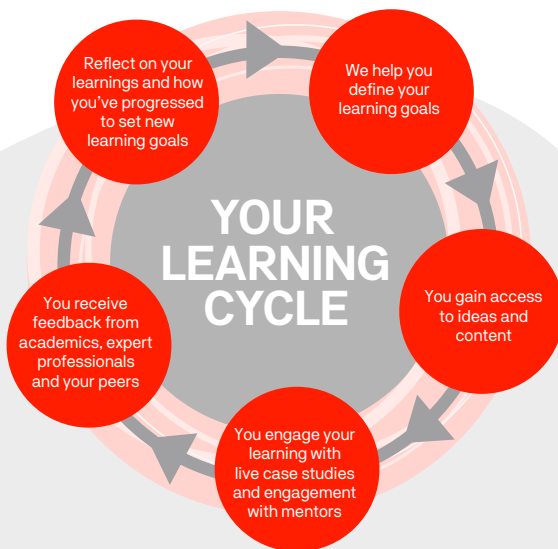
*Times Higher Education 150 Under 50 rankings, 2015-2017.
QS World University Rankings Top 50 Under 50, 2016-2017.



THERE ARE LOTS OF HEALTH DEGREES OUT THERE. SO WHY SHOULD YOU CHOOSE OURS?

- **Reputation:** We are held in high esteem by industry and the profession – great news for when you are ready to hit the workforce.
- **Flexible:** We offer a wealth of course articulation options, so you can exit or upgrade your qualification as you choose.
- **Location:** Our campus sits at the heart of one of the world’s great cities. There is no better place to be.
- **Research excellence:** We are known for producing future-focused, highly applied research that makes a difference.
- **Research integration:** Our course content and research go hand in hand, so what you learn in the classroom reflects the latest knowledge in the field.
- **Graduate outcomes:** Our postgrad students have a 98 per cent employment rate after graduation. Enough said.
- **Model of learning:** UTS’s unique learning.futures model integrates online and face-to-face learning, 21st century learning environments, and extensive industry connections.
- **Graduate attributes:** Getting a degree is great. With us, you will get a degree and gain skills for life that will prepare you for the complexities of a health care career.
- **Global connections:** We have active partnerships with global health leaders like the World Health Organisation, Johns Hopkins University and Kings College, London.

UTS Model of Learning



Think differently

At UTS, learning isn't about being chained to a desk. Instead, we combine dynamic, interactive face-to-face learning with online study that happens when and where you like. You will engage with innovative learning methodologies, participate in intensive on-campus study sessions, work in world-class spaces, and access a wealth of digital resources outside of class hours.

Learning: it's collaborative.

When it comes to your degree, we want to make sure it meets your needs. We will help you define your learning goals, and then show you how to get there. You'll also work alongside academic and industry experts throughout your degree – our team is comprised of teaching, research and clinical leaders from across the health professions. And they're here to help you succeed: they will support you to build skills and professional connections that'll prepare you for the future.

Flexibility? You've got it.

Enrolled in a graduate certificate, but want to pursue a master's? Enrolled in a master's, but ready to wrap things up early? We provide lots of options for exiting and upgrading your degree, so you can choose the qualification that's right for you.

Exit after four subjects with a graduate certificate in your chosen specialty, or after eight subjects with a graduate diploma providing you meet the degree requirements. Or, upgrade your graduate certificate to a graduate diploma or masters (in most courses) by completing additional subjects.



UTS Graduates:

Critical Thinking

Are reflective critical thinkers who contribute to practice, policy, and research to enhance health care and health outcomes.

Leadership

Are effective, collaborative and responsive leaders.

Accountability

Are socially, culturally and ethically accountable and consider health care in a global context.

Communication

Communicate appropriately and consistently in diverse situations.

Professional Qualities

Embody the professional qualities appropriate to the scope of their role.

Indigenous Cultural Respect

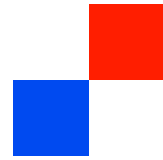
Demonstrate professional cultural competency which contributes to the health and well-being of Indigenous Australians, inclusive of physical, social, emotional and spiritual wellness.

Graduate Attributes:

That Little Something Extra

Theoretical expertise and practical skills are essential components of a health care career. But at UTS, we offer a little something extra. All our courses are underpinned by a series of graduate attributes that prepare you for the complexity and challenges of life beyond university. These attributes guide our teaching, learning and assessment practices, so they are at the heart of everything we do. Better yet, We have worked closely with our industry partners to develop these attributes, so we know that they're important to your future employers too.

Connections that Count



The UTS Faculty of Health has strong and collaborative relationships with a number of health and social care services, as well as with professional bodies and community groups. Our Health Services Management courses have close and ongoing relationships to industry bodies including:

- Australasian College of Health Services Management (ACHSM)
- Royal Australasian College of Medical Administrators (RACMA)
- Health Information Management Association of Australasia (HIMMA)
- Australian College of Nursing (ACN)
- Australian Commission on Safety and Quality in Health Care (ACSQHC)
- Clinical Excellence Commission (CEC)
- Health Education Training Institute (HETI)
- Local Health Districts (LHDs) and services across Australia

And the best bit? You will be taught by internationally recognised educators and industry experts, who will share their research, practice knowledge and wisdom. With course academics part of the UTS Centre for Health Services Management, students have opportunities to examine real-world health services challenges related to current research into the delivery of health services and industry demands in:

- Consumer engagement
- Digital health
- Demographics
- Health information management
- Leadership and management
- Quality and safety improvement
- Delivery of care to vulnerable groups
- Workforce and service planning



Meet Our Experts



Professor Joanne Travaglia

**Discipline Lead,
Health Services Management**

**Director, Centre for Health
Services Management**

Jo Travaglia joined the Faculty in 2016 with internationally recognised expertise in health services research, management and leadership. She has conducted research in the areas of quality and safety improvement, health systems development and design, leadership, critical management studies in health, and the delivery of healthcare to vulnerable groups. Jo has received multiple evaluation and research grants at a federal and state level and has worked in the health, welfare and higher education fields in both Australian and internationally.

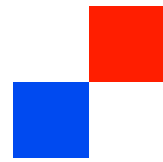


Dr Jen Bichel-Findlay
Senior Lecturer

“My area of specialty is health informatics and I am acutely aware of the increasing role that technology will play in not only information and data management, but also risk mitigation. These topics have been integrated into subject content to ensure that as a graduate, you are prepared for the evolving needs of healthcare systems.”

Joining UTS from The Australian Council on Healthcare Standards in 2011, Jen brings a wealth of health services experience at state and national levels with expertise in health informatics and knowledge management in health. Jen has been involved in a range of clinical, managerial, educative, and project roles in public and private healthcare organisations for over 40 years.

Meet Our Experts



Dr Carla Saunders
Lecturer

“The core knowledge and skills I like to facilitate in future health service managers are a sound understanding of self, the capacity to foresee and act on potential adversities, strong analytic and problem solving skills, and the ability to empower others.”

Carla brings a wealth of knowledge and draws from her 30+ years of experience in regional, state and national level roles encompassing health management, health planning, health services research, and health policy and program development and oversight. She has worked extensively in government, non-government and private health systems in Australia within acute facilities, health research, primary health care and health charity organisations.



Dr Reece Hinchcliff
Senior Lecturer

Reece Hinchcliff is a Senior Lecturer in the Centre for Health Services Management at UTS. His research and teaching focus examines how to identify and share knowledge within clinical, organisational and policy environments in order to improve the quality and safety of health systems. Reece’s strength in research is exemplified through his authorship of over 60 peer-reviewed academic outputs, and position on the Editorial Board of BMC Health Services Research.

Dr Hinchcliff has applied research expertise in diverse roles and organisations, including the Australian Institute of Health Innovation at Macquarie University, where he holds an Honorary Senior Research Fellow appointment. He has also been a senior policymaker and directed postgraduate health management programs at leading Australian universities.





“The health environment is constantly changing and the graduates of tomorrow need to be agents for change and improvement in health service care and delivery. UTS graduates are equipped with the ability to face complex situations and lead with confidence in a global health context.”

Dean, Professor John Daly

Master of Advanced Health Services Management

www.uts.edu.au/course/c04246



UAC course code: See following major pages

UTS course code: C04246

Intake: Autumn and Spring

Duration: 2 years full-time or
4 years part-time

Teaching mode:

Mix of online and on campus master classes provides flexibility and value of face-to-face learning.

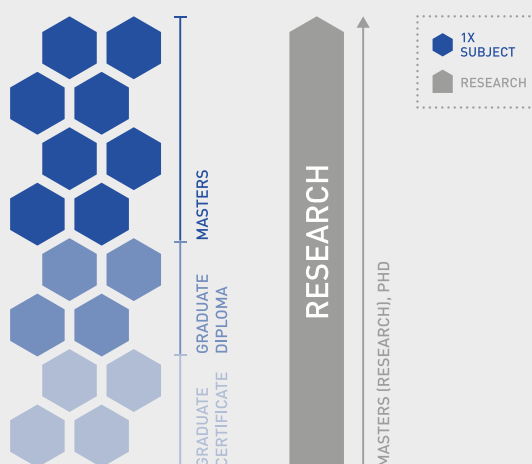
Join the next generation of managers and leaders with a Master of Advanced Health Services Management. This comprehensive degree tackles broad health services management and leadership topics – and lets you choose a major, allowing you to specialise in one of two high demand areas:

- Health Services Planning
- Health Information Management

Whether you are an experienced or aspiring health service manager, you will be equipped to meet the complex and shifting dynamics of health systems and services, and assume senior leadership roles in the strategic and operational management of a wide range of health services and facilities.

Taught by internationally recognised educators and industry experts, you will experience the best mix of online and face-to-face learning with intensive study days on campus. Most importantly, though, your assessments will be grounded in real-world issues: they will mirror the sorts of tasks you would be expected to perform in the workplace with content aligned with industry needs and demands and subjects using a broad range of activities, including client briefs, case studies and simulations. This means you will be able to apply what you learn, as you learn it – or, if you are an experienced health manager, to add value to what you already do.

Graduate with the specialist knowledge required to thrive as a manager or leader working in both the public and private sectors, with higher order design, critical thinking and problem-solving skills.



Career options include specialist positions such as health information managers and health planning managers, and generalist positions (Clinical and Practice Managers; Directors of Nursing; Nursing and Midwifery Unit Managers; Quality and Safety positions). These roles can be held within aged care services, health authorities, health insurance companies, hospitals, primary and or community care, and other healthcare facilities in the public, private, not-for-profit, government and non-government health sectors.

Enter and exit this course at Masters (12 Subjects), Graduate Diploma (8 subjects) or Graduate Certificate (4 subjects) stage, provided you meet the requirements of each degree.

Master of Advanced Health Services Management

Health Information Management

www.uts.edu.au/course/c04246

UAC course code: 940811

UTS course code: C04246

Tackle complex and shifting dynamics of healthcare systems and services with an advanced qualification designed to upskill a new health information workforce. The Health Information Management Major meets a critical need, as health facilities across Australia and internationally progress to a digitised state and the contemporary digitally evolving health environment demands a data-driven approach.

Graduate with the higher order skills needed to take on leadership roles in health information management for a wide range of health services and facilities in the following types of positions:

- Health information managers
- Clinical coders
- Data analysts
- Costing experts
- Health informaticians



DR MARY LAM
Senior Lecturer, Health Services Management

Dr Mary Lam is a member of the Health Information Management Association of Australia (HIMAA), a Certified Health Informatician Australasia (CHIA) and a Fellow of Australasian

College of Health Informatics (ACHI), with many years of experience in health information management and health data science. After years of practice in the industry, she has developed an academic career with a focus on promoting health information and health data science education at undergraduate and postgraduate levels. She is currently the Acting Director of Studies in Digital Health and Innovation at the University of Technology Sydney. Dr Lam is dedicated to equipping students with the professional attitude, knowledge, and skills to face up to the challenge of a data rich healthcare environment.

Subjects (provided as sample part-time study plan)

Year 1

92638	Foundations of the Australian Health Care System
92917	Using Health Care Data for Decision Making
92603	Managing Quality, Risk and Cost in Health Care
92887	Organisational Management in Health Care

Year 2

92296	Epidemiology and Population Health
92612	Research in Health
96202	Medical Terminology
15315	Project Management

Year 3

92031	Fundamentals of Health Information and Records Management
92032	Fundamentals of Digital Health
92036	Contemporary Approaches to Health Analytics
92033	Health Classification and Clinical Coding A

Year 4

92035	Health Information Law and Ethics
96200	Casemix Management and Activity Based Funding Methodologies
92034	Health Classification and Clinical Coding B
96201	Internship

For full subject descriptions, visit handbook.uts.edu.au/courses/c04246

Master of Advanced Health Services Management Planning

www.uts.edu.au/course/c04246

UAC course code: 940812

UTS course code: C04246

With this degree qualification, you will gain an in-depth knowledge of both health services management and health planning. Whether you are an aspiring health professional, or someone with current experience, we will help you build an enhanced capacity to operate in diverse health care settings.

Meet changing needs. Core skills include planning and evaluation of health services, understanding health needs, and managing people, resources, systems and processes with a range of health services. The health sector is changing rapidly, and so are the needs of its stakeholders – so we will prepare you to work effectively with communities, clinicians, governments and organisations in a wide range of contexts.

Graduate with higher order skills. The advanced master's degree will prepare you for both strategic and operational leadership roles, or for senior planning roles across the health care spectrum.



ADJUNCT PROFESSOR KATHY MELEADY
 Director, Commonwealth Programs, Australian Commission on Safety and Quality in Health Care, NSW Health

“NSW and Queensland Health were pleased to propose the development of new health

service planning courses and are supportive of UTS Health Services Planning Courses.

I believe it is crucial to invest in training a future workforce and UTS's Health Services Planning courses provide the theoretical, evidence-based basis for this, combined with practical input and understanding of contemporary health planning.”

Subjects (provided as sample part-time study plan)

Year 1

92638	Foundations of the Australian Health Care System
92917	Using Health Care Data for Decision Making
92917	Making Quality, Risk and Cost in Health Care
92887	Organisational Management in Health Care

Year 2

92296	Epidemiology and Population Health
92050	Policy, Power and Politics in Health Care
21720	Human Resource Management
92790	Evidence-Based Practice

Year 3

92297	Health Systems and Change
26703	Introductory Health Economics
92847	Planning and Evaluating Health Services
CBK90397	Elective

Year 4

92295	Advanced Health Services Planning
CBK90397	Elective
15315	Project Management Principles
23787	Health Technology Assessment

For full subject descriptions, visit handbook.uts.edu.au/courses/c04246



Master of Health Services Management

www.uts.edu.au/course/c04140

UAC course code: 940810
UTS course code: C04140
Intake: Autumn and Spring
Duration: 1.5 years full-time or 3 years part-time

Teaching mode:

Mix of online and on campus master classes provides flexibility and value of face-to-face learning.

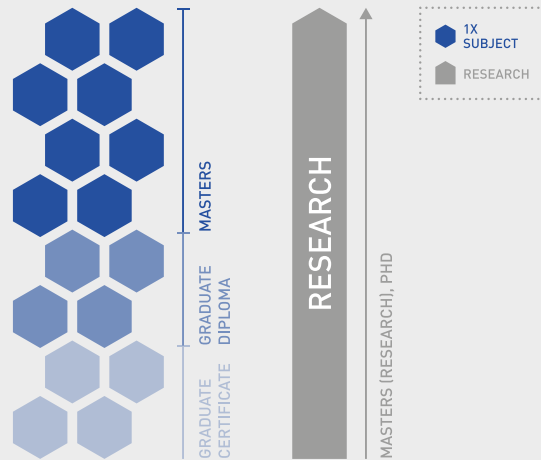
Are you an aspiring or mid-level health service manager?

Looking to enhance your skills, gain expertise, formalise your workplace learning with a tertiary qualification? The Master of Health Services management is a launch pad for the next stage of your career.

Meet emerging needs with a master’s degree that responds to real and pressing issues facing the health sector of today – and tomorrow. We have worked closely with industry to develop a course that’s relevant to contemporary health care workplaces, and we’ve integrated the latest international research and evidence-based best practice at the heart of all our course content. Once you graduate, you will be ready to apply what you’ve learnt across a diversity of workplaces.

Deep dive into the study of value-based service delivery, organisational and service design, performance measures and management, quality and safety improvement strategies, consumer engagement, and accountability in health care delivery. Once you’ve got the fundamentals sorted, you can start thinking about a specialisation: take a pure health services management approach, or choose one of the following majors, depending on your individual interests:

- Planning: Learn to plan and evaluate health services, understand health needs and manage change in complex health care environments.



- **Clinical Leadership:** Maximise the efficiency, effectiveness and safety of health services, and contribute to excellence in health care delivery through high quality governance, quality and risk-mitigation frameworks.
- **Project Management:** Apply your skills and knowledge to deliver efficient and effective projects in health care environments.
- **Health Research:** Combine health services management, research, coursework and independent study to engage with health services research and/or prepare for admission to doctoral study.

Enter and exit this course at Graduate Diploma (8 subjects) or Graduate Certificate (4 subjects) stage, provided you meet the requirements of each degree.

Subjects (provided as sample part-time study plan)

Year 1

92638	Foundations of the Australian Health Care System
92917	Using Health Care Data for Decision Making
92603	Managing Quality, Risk and Cost in Health Care
92887	Organisational Management in Health Care

Year 2

92296	Epidemiology and Population Health
92847	Planning and Evaluating Health Services
92050	Policy, Power and Politics in Health Care
92297	Health Systems and Change

Year 3

26703	Introductory Health Economics
CBK90902	Elective
92790	Evidence-Based Practice
CBK90902	Elective

For full subject descriptions, visit
handbook.uts.edu.au/courses/c04140



Master of Health Services Management

Clinical Leadership

www.uts.edu.au/course/c04140

UAC course code: 940817
UTS course code: C04140
Intake: Autumn and Spring
Duration: 1.5 years full-time or 3 years part-time

Teaching mode:

Mix of online and on campus.

This course is designed for future Directors and/or portfolio managers within a health service, particularly in the area of clinical governance. Increasingly recognised as a separate discipline, Clinical Leadership encompasses:

- Organisational and people management
- Governance and risk management
- Safety and quality imperatives.

It focuses on improving patient and organisational outcomes through minimising risk and implementing processes that increase efficiency and effectiveness, especially around human factors and information management.

With course content closely aligned with industry standards, the Clinical Leadership major takes the best of safety and quality in healthcare principles and combines this with cutting edge content on health management and leadership, quality and safety improvement strategies, and health informatics and risk management – especially in relation to human factors.

Enter and exit this course at Graduate Diploma (8 subjects) or Graduate Certificate (4 subjects) stage, provided you meet the requirements of each degree.



URVASHI OPAL BHOLA
 Health Consulting Analyst,
 Health Projects International
 Master of Health Services
 Management in Clinical
 Leadership

“The most rewarding aspect of this course was having dedicated course coordinators that personally got to know me, mentor me, build my confidence in report writing and inspire me to make a change within the health sphere for the betterment of our community.”

Subjects (provided as sample part-time study plan)	
Year 1	
92638	Foundations of the Australian Health Care System
92917	Using Health Care Data for Decision Making
92603	Managing Quality, Risk and Cost in Health Care
92887	Organisational Management in Health Care
Year 2	
92050	Policy, Power and Politics in Health Care
92297	Health Systems and Change
92296	Epidemiology and Population Health
CBK90878	Elective
Year 3	
92022	Improving Quality and Safety in Health Care
92932	Management for Clinicians
92847	Planning and Evaluating Health Services
CBK90878	Elective

For full subject descriptions, visit handbook.uts.edu.au/courses/c04246

Master of Health Services Management

Planning

www.uts.edu.au/course/c04140

UAC course code:	940807
UTS course code:	C04140
Intake:	Autumn and Spring
Duration:	1.5 years full-time or 3 years part-time

Teaching mode:

Mix of online and on campus.

This course is designed for experienced planners looking to sharpen their skills or obtain a formal qualification, recently appointed planners wanting to gain in-depth knowledge, or those who are interested in pursuing a career in this area.

Your exposure to a variety of contemporary planning methodologies is guaranteed, as this course has been developed in consultation with senior planning staff from NSW and Queensland Health. It is the only degree level course in Australia taught by practising senior health planners.

Graduate ready to conduct needs analysis, develop goals and strategies, select appropriate interventions, and manage change in highly complex and robust environments.

Employment opportunities exist in health departments, local health networks and districts or in private or corporate consultancy positions.

Enter and exit this course at Graduate Diploma (8 subjects) or Graduate Certificate (4 subjects) stage, provided you meet the requirements of each degree.

Subjects (provided as sample part-time study plan)

Year 1

92917	Using Health Care Data for Decision Making
92603	Managing Quality, Risk and Cost in Health Care
92887	Organisational Management in Health Care
92638	Foundations of the Australian Health Care System

Year 2

92847	Planning and Evaluating Health Services
26703	Introductory Health Economics
92295	Advanced Health Services Planning
92296	Epidemiology and Population Health

Year 3

92297	Health Systems and Change
92050	Policy, Power and Politics in Health Care
CBK90901	2 x Electives

For full subject descriptions, visit handbook.uts.edu.au/courses/c04246

Master of Health Services Management

Project Management

www.uts.edu.au/course/c04140

UAC course code: 940822
UTS course code: C04140
Intake: Autumn and Spring
Duration: 1.5 years full-time or 3 years part-time

Teaching mode:

Mix of online and on campus.

This course is designed for current or aspiring project officers and program managers in health.

You will deliver projects of differing types and sizes across all industry sectors with the practice-based knowledge, skills and necessary tools. Subjects emulate real project environments, giving you the opportunity to directly develop your ability to manage real projects.

The course takes into account international Project Management trends, with a focus on:

- Areas of critical and system thinking
- Project complexity
- Program management
- Governance
- Reflective practice
- Leadership

Enter and exit this course at Graduate Diploma (8 subjects) or Graduate Certificate (4 subjects) stage, provided you meet the requirements of each degree.

Subjects (provided as sample part-time study plan)

Year 1

92917	Using Health Care Data for Decision Making
92603	Managing Quality, Risk and Cost in Health Care
15319	Project Risk, Procurement and Quality Management
92638	Foundations of the Australian Health Care System

Year 2

15312	Project Communication, HR and Stakeholders
15316	Project Time and Cost Management
92050	Policy, Power and Politics in Health Care
CBK91083	Elective

Year 3

92296	Epidemiology and Population Health
92887	Organisational Management in Health Care
15310	Scope and Integration Management
CBK91083	Elective

For full subject descriptions, visit handbook.uts.edu.au/courses/c04140

Master of Health Services Management

Health Research

www.uts.edu.au/course/c04140

UAC course code:	940821
UTS course code:	C04140
Intake:	Autumn and Spring
Duration:	1.5 years full-time or 3 years part-time

Teaching mode:

Mix of online and on campus.

Immerse yourself in a blend of health services management, research coursework and independent study subjects to equip you with the skills to undertake health services research.

This course is designed for those looking to undertake health services research to investigate a specific area of interest.

Enter and exit this course at Graduate Diploma (8 subjects) or Graduate Certificate (4 subjects) stage, provided you meet the requirements of each degree.

This provides a pathway for admission to a doctoral (PhD) program.

STM90763 Core subjects (Health Services Management)

92050	Policy, Power and Politics in Health Care
92603	Managing Quality, Risk and Cost in Health Care
92917	Using Health Care Data for Decision Making
92296	Epidemiology and Population Health
92887	Organisational Management in Health Care
92638	Foundations of the Australian Health Care System

Health Research Stream

92790	Evidence Based Practice
92612	Research in Health

STM90762 Health Research Level 3

98725	Dissertation in Health Research 1
98726	Dissertation in Health Research 2

For full subject descriptions, visit handbook.uts.edu.au/courses/c04140

Graduate Diploma

Health Services Management

www.uts.edu.au/course/c07048

UAC course code:	940815
UTS course code:	C07048
Intake:	Autumn and Spring
Duration:	1 year full-time or 2 years part-time

Teaching mode:

Mix of online and on campus.

This course is designed to prepare you as an aspiring, new or middle health manager to rise to health services management roles in a variety of settings.

Taking on an intermediate level course will enhance your capacity to manage health services and expand your knowledge and future career opportunities.

Exit this course at Graduate Diploma (8 subjects) and complete four further subjects to receive a Master of Health Services Management or eight further subjects to receive a Master of Advanced Health Services Management.

Subjects (provided as sample part-time study plan)	
Year 1	
92638	Foundations of the Australian Health Care System
92917	Using Health Care Data for Decision Making
92603	Managing Quality, Risk and Cost in Health Care
92887	Organisational Management in Health Care
Year 2	
92050	Policy, Power and Politics in Health Care
92296	Epidemiology and Population Health
CBK90879	2 x Electives
Recommended Management electives	
92932	Management for Clinicians
92297	Health Systems and Change
Recommended Health Economics electives	
26703	Introductory Health Economics
23787	Health Technology Assessment
Recommended Planning electives	
92847	Planning and Evaluating Health Services
92295	Advanced Health Services Planning
Recommended Safety and Quality electives	
92022	Improving Quality and Safety in Health Care
23787	Health Technology Assessment

For full subject descriptions, visit handbook.uts.edu.au/courses/c07048

Graduate Certificate

Health Services Management

www.uts.edu.au/course/c11107

UAC course code: 940820
UTS course code: C11107
Intake: Autumn and Spring
Duration: 1 year part-time

Teaching mode:

Mix of online and on campus.

Additional notes:

This course is not offered to international students.

This course is designed to ease you into postgraduate learning as an introduction to health services management.

Taking on an intermediate level course will enhance your capacity to manage health services and expand your knowledge and future career opportunities.

Exit this course at Graduate Certificate (4 subjects) and complete four further subjects to receive a Graduate Diploma (8 subjects), eight further subjects to receive a Master of Health Services Management or twelve further subjects to receive a Master of Advanced Health Services Management.

Core subjects (must complete)

92638	Foundations of the Australian Health Care System
92917	Using Health Care Data for Decision Making

Subjects – Choose 2 from list

92050	Policy, Power and Politics in Health Care
92887	Organisational Management in Health Care
92296	Epidemiology and Population Health
92603	Managing Quality, Risk and Cost in Health Care

For full subject descriptions, visit handbook.uts.edu.au/courses/c11107

Health Policy

Shape the frameworks on which our health care systems are built with a postgraduate health policy degree. These courses will build your policy expertise health, business, communications, law and science – a great example of our model of interdisciplinary learning in action. Work elbow-to-elbow with leading policy specialists, and build extensive knowledge of the contemporary challenges facing your chosen profession. Study core units in Indigenous studies, economics, policy, statistics and epidemiology, and then tailor the course to suit your interests – choose from specialisations in health economics, communication and learning, health services and planning or health law.

With health policy expertise, you can find a home for your skills in a wide range of organisations. Consider roles in Commonwealth and state government departments of health, community and consumer-based advocacy groups, government and not-for-profit organisations, local health districts, and non-government service providers.

- Master of Health Policy (Extension)
- Master of Health Policy
- Graduate Diploma in Health Policy
- Graduate Certificate in Health Policy

For more information, visit uts.edu.au/health-policy



Leaders in Research



Professor Fiona Brooks

**Associate Dean,
Research BA, PhD**

“Through research inspired teaching, I seek to enable students to think critically about public health and move beyond a focus on individuals and individual behaviour choices and instead understand how a wide range of social and environmental determinants act to construct health and well-being.”

Professor Fiona Brooks is Associate Dean for Research and brings expertise in adolescent and child health research to the Public Health Team. Her work seeks to challenge a deficit approach to young people’s health by examining how protective health assets may operate to support and build capacity and capabilities for young people. Hence she has published widely on topics relating to young people’s health and well-being including work on vulnerable youth, participation in physical activity, computer game playing, violence and body image.



Professor Christine Duffield

**Professor of Nursing and Health
Services Management
RN, DipNEd (Armidale CAE),
BScN (Western), MHP (UNSW),
PhD (UNSW) FACN FAAN FAICD**

“Nurses are the largest workforce in the health industry. Through our research here at UTS we now know the positive contribution they make in keeping patients safe. Nurses reduce or prevent patient complications, but more importantly, they save lives.”

Professor Christine Duffield is Australia’s leading researcher in nursing workforce issues, particularly nurse staffing and the role of nursing leaders. She led the first study in Australia which examined the relationship between nursing numbers, the mix of staff and patient and staff outcomes. Other funded research projects include defining advanced practice in a range of clinical facilities, the impact of adding nursing support workers, the costs and consequences of nursing turnover, factors impacting on nurses’ health and the role of nurse managers and leaders in ensuring positive patient and staff outcomes. The translation of her research findings into management and clinical practice is evident across a range of care facilities nationally and internationally.

Research Degrees

UTS has a strong translational and social justice focus in health. We have a cross disciplinary research culture that is highly engaged with the health sector, industry, practitioners and the worldwide research community.

We're committed to improving the overall health and well-being of our communities and creating people-centred health systems that are sustainable and equitable – from a healthy start to life to ageing well.

UTS has a diversity of health expertise that offers unique advantages in taking on these new global health challenges and devising novel and sustainable solutions to the delivery and management of health care.

www.redesigninghealth.uts.edu.au

Doctor of Philosophy (PhD) Public Health

uts.edu.au/course/c02024

UTS course code:	C02024
Duration:	4 years full time or 8 years part time

Entry requirements:

A UTS recognised Masters (Research) or Bachelor's degree with first or second class honours (division 1), Master of Health Services Management in Health Research or an equivalent or higher qualification or work experience. Applicants are also required to submit a research proposal and have the agreement of a suitable supervisor at the time of application.

The Doctor of Philosophy is a research degree requiring an original and significant contribution to knowledge in a defined field of study. This can be through the writing of a thesis or through publication. This degree does not include a coursework component, though students are expected to attend research skills workshops as negotiated with their supervisor. To view the list of supervisors and their areas of research visit uts.edu.au/research-and-teaching/future-researchers

Application deadlines:

- Autumn session 2018 - 31 October 2017
- Spring session 2018 - 31 May 2018

For more information on admission requirements, scholarships and how to apply visit uts.edu.au/course/c02024



Master of Health Services (Research)

uts.edu.au/course/c03050

UTS course code: C03050

Duration: 2 years full time or
4 years part time

Entry requirements:

A UTS recognised bachelor's degree, or an equivalent or higher qualification, or submitted other evidence of general and professional qualifications that demonstrates potential to pursue graduate research studies. Applicants are also required to submit a research proposal and have the agreement of a suitable supervisor at the time of application.

A Masters by Research is designed for people who want to pursue a research career or investigate an area of interest but do not have previous qualifications or experience in research. These degrees do not include a coursework component, though students are expected to attend research skills workshops as negotiated with their supervisor. To view the list of supervisors and their areas of research visit uts.edu.au/research-and-teaching/future-researchers

Application deadlines:

- Autumn session 2018 - 31 October 2017
- Spring session 2018 - 31 May 2018

For more information on entry requirements, scholarships and how to apply visit uts.edu.au/course/c03050

Further information:

Research administration officer
Tel: 02 9514 4834
E: health.research.students@uts.edu.au

For a full list of postgraduate research options see the below links:

PhD Thesis: Nursing, Midwifery, Health - uts.edu.au/course/c02024
 PhD Thesis: Public Health- uts.edu.au/course/c02061
 PhD Thesis: Sport and Exercise - uts.edu.au/course/c02057
 Master of Nursing (Research) - uts.edu.au/course/c03048
 Master of Midwifery (Research) - uts.edu.au/course/c03049
 Master of Sport and Exercise (Research) - uts.edu.au/course/c03055

How to Apply & Fees

LOCAL APPLICANTS: COURSEWORK

In a postgraduate by coursework degree you'll attend tutorials and lectures, and do assessments, like writing essays and exams. Submit your application for a postgraduate by coursework degree:

- Online through the Universities Admissions Centre (UAC) uac.edu.au
- In person at one of our postgraduate information sessions.

ADMISSION REQUIREMENTS

You must have completed a UTS recognised bachelor's degree, or an equivalent or higher qualification, or submitted other evidence of general and professional qualifications that demonstrates potential to pursue graduate studies. This evidence may include extensive relevant work experience in a health or human services field.

You must have a minimum of one year full-time (or part-time equivalent) experience in a healthcare or human services organisation.

For more information visit health.uts.edu.au/future and refer to each specific course.

APPLICATION CLOSING DATES

If you want to start studying at UTS in either the Autumn or Spring Sessions, you need to apply by:

- Autumn Session: 31 January 2018
- Spring Session: 30 June 2018*

*Not all postgraduate courses have a mid-year intake. Visit our website or contact us for more details.

OFFERS

UTS will begin making 2018 offers from late September 2017.

LOCAL APPLICANTS: RESEARCH

A postgraduate by research degree will see you undertake and complete a research project. Before you submit your application though, you'll need to consider what you want to research, write a research proposal and find a supervisor. When you've done that, send your application to the UTS Graduate research School.

Visit uts.ac/apply-for-research or email health.research.students@uts.edu.au to find out more about the application process and to apply.

NON-AWARD STUDY

Do you want to study a single subject without committing to a full degree? You can! It's called non-award study and it's a

great way to upgrade your skills or just learn more about something you enjoy. What's even more exciting is that any subjects you complete may be recognised in future study. To apply, visit uts.ac/non-award-study

INTERNATIONAL APPLICANTS

Please note this guide is not intended for International students and not all courses are available to international students.

If you're an international student, head to uts.edu.au/international to find the course information, fees and application details relevant to you.

ENGLISH LANGUAGE PROFICIENCY

If you've studied overseas you may need to demonstrate your English proficiency. Find out if this applies to you at uts.edu.au/international

FEES

If you're studying a postgraduate by coursework degree you'll need to pay a fee. For postgraduate by research degrees, you will need to either pay a fee or, if you're eligible for the Research Training Program, the Australian Government will cover the cost for you. To find out more about what your degree will cost, visit fees.uts.edu.au

FEE-HELP

If you do have to pay a fee and you're a local student you may be eligible for FEE-HELP – an Australian Government loan scheme. Using FEE-HELP means you don't have to pay for your tuition fees up front. Simply tell your employer that you have a FEE-HELP loan and they will withhold your payments through the PAYG tax system. And, if your postgraduate degree is related to your employment, your tuition fees may be tax deductible.

For more information, contact your financial adviser or the Australian Tax Office (ATO).

Tel: 1800 020 108 or visit: studyassist.gov.au

SCHOLARSHIPS

A range of scholarships are available to students who study with the UTS Faculty of Health. Head to uts.edu.au/future-students/health for details.

ALUMNI ADVANTAGE

If you've already completed a degree at UTS then you're eligible for the Alumni Advantage program, which offers a 10% discount on full fee paying degree programs. Find out if you're eligible for Alumni Advantage at alumni.uts.edu.au/advantage

TIMETABLE INFORMATION

Do you like to plan ahead? Then check out the UTS Timetable Planner. The online tool lets you see the timetable for the current session, so you can get an idea about when the subjects for your degree may be scheduled and offered. Visit timetable.uts.edu.au now.

LOCATION

The UTS Faculty of Health conducts its courses on the City campus, a short walk from Central railway station. Our campus offers all the benefits of a vibrant inner-city location.

Our facilities are equipped with modern clinical laboratories, computing facilities, gymnasiums and offer sporting and cultural activities. Child care is also available near the campus.

CONTACT US

UTS Student Centre
Tel: 1300 ASK UTS
Online enquiry: uts.edu.au/askuts
For further information visit our website: health.uts.edu.au/future-handbook.uts.edu.au/health/pg

INFO SESSIONS

Meet us face-to-face at a Postgraduate Info Session

Sessions are planned for September, October, December, January, April and June

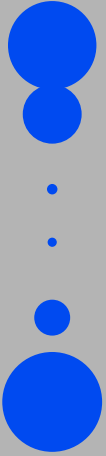
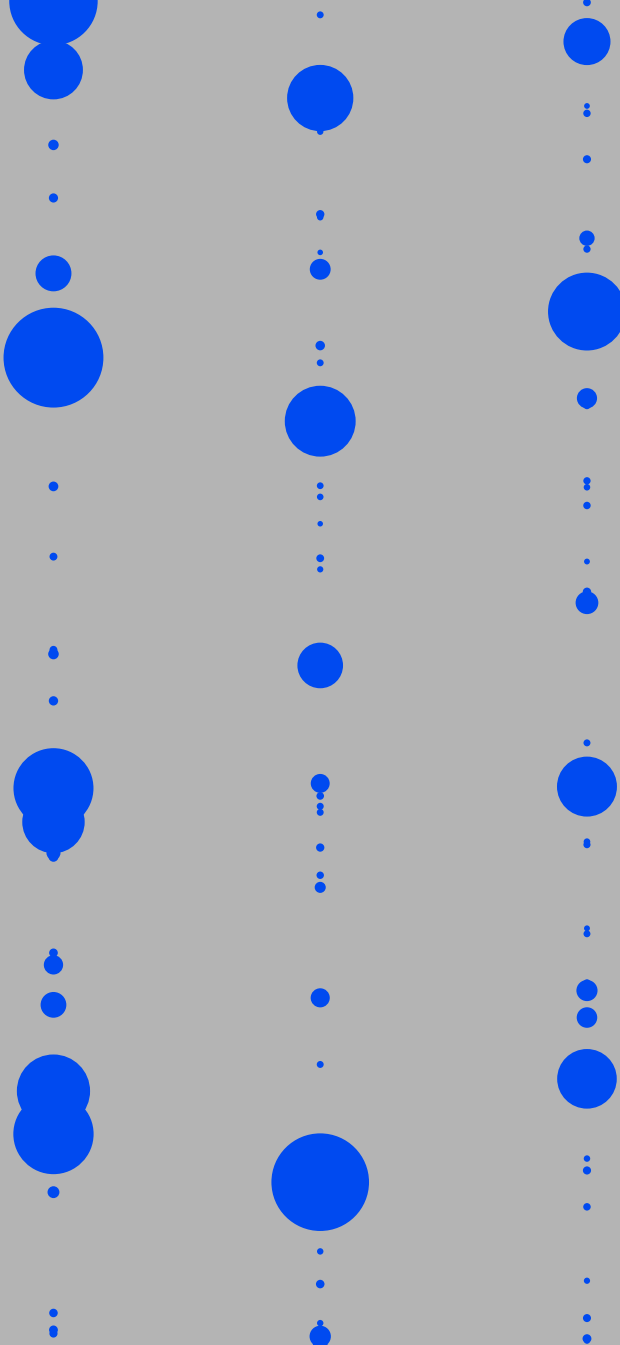
Find out everything you need to know about upcoming information sessions at health.uts.edu.au/future



Disclaimer: Courses and electives are offered subject to numbers. The information in this brochure is provided for Australian and New Zealand Citizens and Australian Permanent Residents. If you are an international student, please consult the International Course Guide available from UTS International. Information is correct at time of printing (September 2017) and is subject to change without notice. Changes in circumstances after this date may alter the accuracy or currency of the information. UTS reserves the right to alter any matter described in this brochure without notice. Readers are responsible for verifying information that pertains to them by contacting the university.



health.uts.edu.au/future



UTS CRICOS PROVIDER CODE: 00099F
UTS:MCU / JOB 20871 / SEPTEMBER 2017
IMAGES: ANNA ZHU, CHRIS BENNETT, SHARON CHOW
PHOTOGRAPHY, ANDREW WORSSAM