

## Appendix 2: UTS commercial activities reporting protocol

This reporting protocol elaborates on the responsibilities outlined in the <u>Commercial Activities Policy</u> (the policy) and the <u>Commercial Activities</u> <u>Management Procedure</u> (the procedure).

## **Commercial activities**

Item number	Reporting requirement	Responsibility	Review path	Requirement source			
Annual re	Annual reporting						
1.	Annual management review of commercial activities  Management review of commercial activities in accordance with the policy and procedure.	Responsible owner	Chief Operating Officer (COO) reviews and it remains a management report unless an exception triggers an escalation (item 2 below)	Commercial Activities Policy statements 4.16 and 4.17			
2.	Annual report on commercial activities  Includes four aspects:  Following the annual management reviews (item 1 above), the COO will prepare an 'Exception and high-risk report'. The report provides a UTS lens over each commercial activity's performance including assessments and reviews.  Annual reports on controlled entities (item 5 below)  DVC (Research)'s annual report on commercialisation of research and collaboration	COO	<ul> <li>Responsible owners must report through the Office of General Counsel (OGC) to the COO.</li> <li>The COO also receives reports from the DVC (Research) and University Secretary.</li> <li>The COO aggregates the above reports and provides a statement of assurance and summary report to</li> </ul>	Commercial Activities Policy statement 4.18     Voluntary Code of Best Practice for the Governance of Australian Public Universities (PDF) (Voluntary Code), protocol 14			

Item number	Reporting requirement	Responsibility	Review path	Requirement source
	University Secretary's statement of compliance with the Voluntary Code of Best Practice for the Governance of Australian Public Universities (protocol 14)		Council via Audit and Risk Committee.  • Exception reporting to Audit and Risk Committee outside annual reporting timelines.	
Triennial	reporting			
3.	Review of all commercial activities     The information gathered as part of the annual management reviews (item 1 above) must be provided to the COO who will provide a report to Council of all activities contained in the register.	COO	Responsible owners must report through the OGC to the COO. The COO provides a statement of assurance and more detailed report to Council via Audit and Risk Committee.	Commercial Activities Policy statements 4.19 and 4.20     Commercial Activities Management Procedure statements 4.16 to 4.19
4.	Review of the register of commercial activities.     Triennial review of the register to ensure its integrity and that it contains all the information required under the UTS Act and the policy and procedure.	Independent person or people designated by the Provost to conduct the review  COO to report to Audit and Risk Committee and Council.	COO to include triennially in their annual report (item 2 above)     Provided to Council every third year through Audit and Risk Committee.	section 21C of the UTS Act     Commercial Activities Policy statements 4.31 to 4.33

## **Controlled entities**

Item number	Reporting requirement	Responsibility	Review path	Source of requirements
Annual re	porting			
5.	<ul> <li>Annual Report on each entity containing: Risk assessment (from the entity's perspective)</li> <li>An assessment of the significant risks faced by the entity and the mitigation measures in place and planned.</li> <li>Annual financial reports</li> <li>Annual reports for each entity including audited financial statements and, where available, independent auditor's report.</li> <li>Business plans</li> <li>The controlled entity's business plan including an overview of the entity's strategy, measurable performance targets and milestones, and a statement of assurance that the entity has not conducted, and does not plan to conduct, any activity which UTS itself cannot conduct.</li> <li>Governance principles</li> <li>Reviewed written statement of the entity's own governance principles</li> <li>Advice of any impending changes to the membership of the entity's board and senior management and an assessment of the skills,</li> </ul>	Board (Chair) of each controlled entity, reported to responsible senior executive	Reviewed by the responsible senior executive, and then provided to the COO to include in the annual report on all commercial activities (item 2 above) for the Audit and Risk Committee with a statement of assurance and more detail on exceptions to Council.	<ul> <li>section 16A(1) and (5A)(a)(iii) and (iv) of the University of Technology Sydney Act 1989 (NSW) (the UTS Act)</li> <li>Voluntary Code 12(c), 12(d), 12(e), 13</li> <li>Council requirement (COU/08-2/31)</li> <li>Audit and Risk Committee Charter s 6.3 and 6.7</li> <li>Commercial Activities Policy statements 4.16 to 4.23</li> </ul>

Item number	Reporting requirement	Responsibility	Review path	Source of requirements
	knowledge and experience required of any new board member(s) to ensure that the board as a whole, with senior management, can continue to provide proper stewardship and control of the entity, and to ensure that at least some directors are non-UTS			
	Risk assessment of entity (from UTS management's perspective)	Responsible senior executive		
Quarterly	eporting			
6	<ul> <li>Quarterly reports from each entity containing:</li> <li>Advice on new directions and emerging opportunities, major activities including special projects, emerging significant risk, establishment/ disestablishment of subsidiaries.</li> <li>A brief statement on the entity's achievement of performance targets and milestones including a statement of financial position against budget.</li> <li>Advice of any significant changes in risk or compliance (including any threatened litigation, disputes or complaints) and corrective actions.</li> <li>Any change in directors or the skills and experience of those directors.</li> </ul>	Controlled entity board	<ul> <li>Entity provides to the responsible senior executive who also adds the covering risk assessment (from UTS's perspective).</li> <li>Each provided to the COO who assesses and provides a statement of assurance (and more detailed report by exception) to the Finance Committee.</li> </ul>	Voluntary Code 12(a), (b), (e) and 13     section 16A(5A)(a)(i) of the UTS Act     Commercial Activities Policy statements 4.16 to 4.23
	Covering risk assessment of entity (from UTS management's perspective)	Responsible senior executive		