

# UTS Disclosure Log Entry

## GIPA2026/11

Provided under s.25 of the NSW Government Information (Public Access) Act 2009.

### Date decided:

12 June 2026

### Scope of request

- All correspondence between Dr Alana Piper and Prof Chris Dixon between 1<sup>st</sup> July 2024 and 30<sup>th</sup> September 2025.
- All correspondence between Prof James Bennett and Prof Chris Dixon between 1<sup>st</sup> January 2026 and 4<sup>th</sup> May 2026.

### Exclusions / out of scope

- Exclusions include mobile phone number, incidental personal information and staff information; and general admin activities unrelated to financial management of 2SER.

### Context

- 2SER is a separate legal entity to UTS and not directly covered by the provisions of the NSW Government Information (Public Access) Act 2009. Only information held by UTS, has been addressed as part of these applications.
- Gaps in numbering include withheld documents, as well as documents removed from scope during processing (e.g. duplicates).
- Additional information in scope of the requests under this application have already been decided under GIPA2026/08 and GIPa2026/09, which are available on the UTS Disclosure Log.

*Disclosure Log version 1*

**From:** [Chris Dixon](#)  
**To:** [Angelika Nadler](#); [Alana Piper](#); [Anna Bedford](#); [stationmanager](#); [Cheryl Northey](#); ["Geraldine Cremin out of scope-personal"](#); [Mark Evans](#); [Tess Lea](#); [Rebecca Simunic](#)  
**Cc:** [Jennifer Cooper](#); [Jenny Kendrick](#); [Melissa Bradbrook](#)  
**Subject:** [EXTERNAL] Re: Draft 2SER AGM minutes for review  
**Date:** Monday, 29 September 2025 5:18:50 PM

---

Dear Angelika,

Thanks - this is an accurate record.

Cheers

Chris

---

**From:** Angelika Nadler  
**Sent:** Monday, September 29, 2025 3:33 PM  
**To:** Alana Piper ; Anna Bedford ; stationmanager ; Cheryl Northey ; Chris Dixon ; 'Geraldine Cremin (geraldine.cremin@gmail.com)'; Mark Evans ; Tess Lea ; Rebecca Simunic  
**Cc:** Jennifer Cooper ; Jenny Kendrick ; Melissa Bradbrook  
**Subject:** Draft 2SER AGM minutes for review

Hi all,

Please find attached the meeting notes from today's AGM. If you could please review and advise of any changes.

[@Chris Dixon \(chris.dixon@mq.edu.au\)](#) could you please particularly cast your eyes over page 3, section 6.2 to confirm I have captured your contribution accurately ([@Rebecca Simunic \(EA to Dean of Faculty of Arts, MQ\)](#) – if you could please run past Chris).

Best,

Angelika

Senior Manager Strategy and Operations, ODVC(EEP)

M. +61 [out of scope](#)

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**From:** [Chris Dixon](#)  
**To:** [James Bennett](#); [Cheryl Northey](#)  
**Cc:** [Alana Piper](#); [James Giggacher](#)  
**Subject:** [EXTERNAL] Re: Audit Office of NSW and Letters of Support for 2SER  
**Date:** Monday, 9 March 2026 1:01:38 PM

---

Dear all,

Thanks for keeping me posted here. I am cc'ing James Giggacher, our Comms guru, into this conversation - just to keep him in the loop.

Cheers

Chris

---

**From:** James Bennett <James.Bennett@uts.edu.au>  
**Sent:** Monday, March 9, 2026 12:36 PM  
**To:** Cheryl Northey <Cheryl.Northey@uts.edu.au>  
**Cc:** Chris Dixon <chris.dixon@mq.edu.au>; Alana Piper <Alana.R.Piper@uts.edu.au>  
**Subject:** Re: Audit Office of NSW and Letters of Support for 2SER

Thanks Cheryl - we will not do any announcements before then

James  
Sent from my iPhone

On 9 Mar 2026, at 10:54, Cheryl Northey <Cheryl.Northey@uts.edu.au> wrote:

In regards to timing of announcements, it would be handy to speak to the core 2SER staff in advance of anything public.

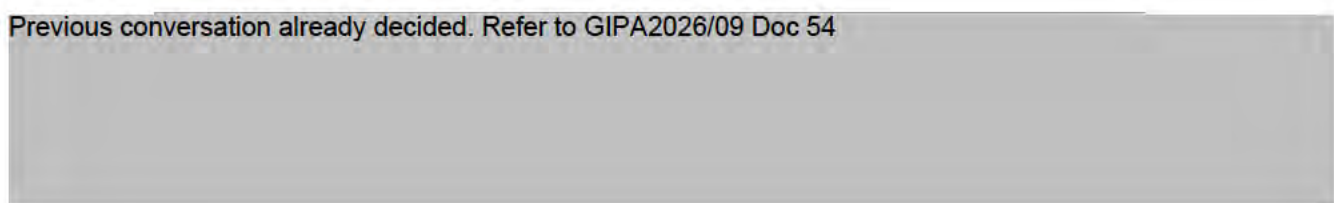
We have a regular staff meeting on Tuesdays at 11am when my whole team are present.

Cheryl

**Cheryl Northey**  
2SER Managing Director

University of Technology Sydney  
M. +61 <sup>out of scope</sup> [REDACTED]  
PO Box 123 Broadway NSW 2007 Australia  
[2ser.com](http://2ser.com) / [uts.edu.au](http://uts.edu.au)

Previous conversation already decided. Refer to GIPA2026/09 Doc 54



**From:** [Chris Dixon](#)  
**To:** [James Bennett](#); [Cheryl Northey](#); [Alana Piper](#)  
**Subject:** [EXTERNAL] Re: 2SER Meetings Update for Tuesday 31st  
**Date:** Tuesday, 31 March 2026 10:07:37 AM

---


Thanks, all. I'm on my way in - see you at 2SER reception shortly

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**From:** James Bennett <James.Bennett@uts.edu.au>  
**Sent:** Tuesday, March 31, 2026 10:04:59 AM  
**To:** Cheryl Northey <Cheryl.Northey@uts.edu.au>; Alana Piper <Alana.R.Piper@uts.edu.au>;  
Chris Dixon <chris.dixon@mq.edu.au>  
**Subject:** Re: 2SER Meetings Update for Tuesday 31st

Remainder already decided under GIPA2026/09 Doc 67



**From:** [Chris Dixon](#)  
**To:** [Cheryl Northey](#)  
**Cc:** [Alana Piper](#); [Jenny Kendrick](#); [Rebecca Simunic](#); [James Bennett](#); [Anna Bedford](#)  
**Subject:** [EXTERNAL] Re: DRAFT MINUTES FOR AONSW  
**Date:** Saturday, 4 April 2026 7:14:31 AM

---

Thanks, Cheryl, thanks Jenny.

Can I suggest that the point about differentiating staff comms from audit disclosures should either be explained in more detail, or omitted?

Cheers

Chris

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**From:** Cheryl Northey <Cheryl.Northey@uts.edu.au>  
**Sent:** Friday, April 3, 2026 3:49:35 AM  
**To:** Chris Dixon <chris.dixon@mq.edu.au>  
**Cc:** Alana Piper <Alana.R.Piper@uts.edu.au>; Jenny Kendrick <jenny.kendrick@mq.edu.au>; Rebecca Simunic <rebecca.simunic@mq.edu.au>; James Bennett <James.Bennett@uts.edu.au>; Anna Bedford <Anna.Bedford@uts.edu.au>  
**Subject:** DRAFT MINUTES FOR AONSW

Dear Chris,

The draft minutes of the February Board meeting are still subject to formal confirmation at the next meeting.

s.14, cl.4(d); Excluded information sch.1, cl.6




Before doing so, I wanted to offer you the opportunity to review the draft for factual accuracy only.

Unless I hear otherwise by Wednesday 8<sup>th</sup> of April I will provide the minutes clearly marked "Draft – subject to Board confirmation".

Thank you to Jenny for sharing.

Kind regards,

Cheryl  [2SER Meeting Notes 23Feb26 Unconfirmed.docx](#)  
Cheryl Northey  
2SER Managing Director

University of Technology Sydney

M. +61 out of scope

PO Box 123 Broadway NSW 2007 Australia

[2ser.com](http://2ser.com) / [uts.edu.au](http://uts.edu.au)

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**From:** [Chris Dixon](#)  
**To:** [James Bennett](#); [Cheryl Northey](#)  
**Subject:** [EXTERNAL] Re: 2SER MVL + Licence Transfer Considerations  
**Date:** Monday, 6 April 2026 12:10:17 PM

---

Hi James,

I'm in out of scope-personal, so, unfortunately, I'll not be able to attend.

I am concerned that discussions about a potential licence transfer will delay our decision about winding down the station - and our consequent financial obligations.

Cheers

Chris

Cheers


Chris

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**From:** James Bennett <James.Bennett@uts.edu.au>  
**Sent:** Monday, April 6, 2026 2:55:38 am  
**To:** Cheryl Northey <Cheryl.Northey@uts.edu.au>; Chris Dixon <chris.dixon@mq.edu.au>  
**Subject:** Re: 2SER MVL + Licence Transfer Considerations

Remainder already decided. Refer to GIPA2026/09 Doc 70



**From:** [Chris Dixon](#)  
**To:** [James Bennett](#)  
**Subject:** [EXTERNAL] Re: Draft response from 2SER Board  
**Date:** Thursday, 9 April 2026 7:58:54 AM

---

No worries, James.

Thanks for out of scope-personal [REDACTED].

Cheers  
Chris

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**From:** James Bennett <James.Bennett@uts.edu.au>  
**Sent:** Wednesday, April 8, 2026 10:53:49 PM  
**To:** Chris Dixon <chris.dixon@mq.edu.au>  
**Subject:** Re: Draft response from 2SER Board

Thanks for quick response - one benefit of out of scope-personal [REDACTED]!

out of scope-personal [REDACTED]

**Professor James Bennett (he/him)**  
Dean of the Faculty of Design & Society  
University of Technology Sydney

PO Box 123 Broadway NSW 2007 Australia  
[uts.edu.au](https://uts.edu.au)



UTS acknowledges the Gadigal people of the Eora Nation, the Boorooberongal people of the Dharug Nation, the Bidiagal people and the Gamaygal people upon whose ancestral lands our university stands. We would also like to pay respect to the Elders both past and present, acknowledging them as the traditional custodians of knowledge for these lands.

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**From:** Chris Dixon <chris.dixon@mq.edu.au>  
**Date:** Thursday, 9 April 2026 at 7:45 AM  
**To:** James Bennett <James.Bennett@uts.edu.au>, Jenny Kendrick <jenny.kendrick@mq.edu.au>  
**Cc:** Alana Piper <Alana.R.Piper@uts.edu.au>  
**Subject:** [EXTERNAL] Re: Draft response from 2SER Board

Dear James,  
Many thanks; that looks fine.

[@Jenny Kendrick](#), can you pls share this w/ the 2SER Board.

Cheers

Chris

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**From:** James Bennett <James.Bennett@uts.edu.au>

**Sent:** Wednesday, April 8, 2026 10:39:55 PM

**To:** Chris Dixon <chris.dixon@mq.edu.au>

**Cc:** Alana Piper <Alana.R.Piper@uts.edu.au>

**Subject:** Draft response from 2SER Board

Hi Chris

Hope I'm not stepping on toes but conscious that, as far as I'm aware, there has been no response from the 2SER board to the alumni request for a meeting etc from last week.

I've drafted the attached which Alana and I are happy with. Please could you review/amend and circulate to the board for approval and response to be sent out tomorrow (Friday). I know <sup>out of scope-personal</sup> [REDACTED] so if that isn't possible but you are happy for me to send the response with yourself as Chair's approval, then I'm happy to do that too for expediency.

Best

James

**Professor James Bennett (he/him)**

Dean of the Faculty of Design & Society

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PO Box 123 Broadway NSW 2007 Australia

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**From:** [James Bennett](#)  
**To:** [Chris Dixon](#); [Anna Bedford](#); [Alana Piper](#)  
**Subject:** Re: An alternative proposal to 2SER's survival  
**Date:** Saturday, 11 April 2026 3:17:05 PM

---

Dear Anna

Many thanks for this - it's exactly the kind of thinking we need and actually will not be a problem for Cheryl to see in those terms: her first and foremost concern is for the best outcome for the station and having some financial info like this to map a future-state is very useful indeed.

Chris - we know MQ are keen to avoid a delay in the timeline but I'd ask that we give some road to the plan B: otherwise it really is leaving the station rather high and dry. I can't speak to the work that did or didn't take place prior to Feb when I joined, but things are moving at pace and whilst the plan B for a transition may take some time, I'd hope there was a will and some financial backing from both Unis to allow for an orderly transfer if that is viable rather than an orderly wind up.

I am very open to considering this plan and I think the next step is to do the detailed modelling. We don't have a board for a while so [@Chris Dixon](#) I'm happy to bring Cheryl into this conversation next week so that she's comfortable with the work we ask Anna to do

Best  
James  
Professor James Bennett (he / him)  
Dean, Faculty of Design & Society  
Sent from my iPad

*I occasionally send emails outside of standard working hours. There is no expectation for you to read or respond outside of your usual working times - please do so at your convenience*

---

**From:** Chris Dixon <chris.dixon@mq.edu.au>  
**Sent:** Friday, April 10, 2026 4:16 pm  
**To:** Anna Bedford <Anna.Bedford@uts.edu.au>; James Bennett <James.Bennett@uts.edu.au>; Alana Piper <Alana.R.Piper@uts.edu.au>  
**Subject:** [EXTERNAL] Re: An alternative proposal to 2SER's survival

Dear Anna,

Many thanks for this.

My principal concern is that attempting to implement Plan B could leave us in a situation where we're unable to fulfill our financial obligations to staff: it would surely take several months to try to implement Plan B, and we have no guarantee it would

succeed.

Cheers

Chris

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**From:** Anna Bedford <Anna.Bedford@uts.edu.au>

**Sent:** Friday, April 10, 2026 6:37:32 AM

**To:** James Bennett <James.Bennett@uts.edu.au>; Alana Piper <Alana.R.Piper@uts.edu.au>; Chris Dixon <chris.dixon@mq.edu.au>

**Subject:** An alternative proposal to 2SER's survival

Hi James, Alana and Chris

s.14, 4(d); s14,3(b)

I would like to propose an additional pathway for the Board's consideration before considering moving to wind-up (which I see as the last option).

My current understanding is withdrawal of one partner has created approximately s.14, 4(d) [REDACTED]. Plan A, securing a replacement partner/s, has been actively pursued but has not materialised within the required timeframe, which has now been extended. Without a partner or partners by end of April, this leaves the 2SER unable to continue operations in its current form.

The current strategy has appropriately focused on increasing income. However, if income uplift cannot be achieved by end of April and Plan A fails, I propose that we shift focus to the cost side of the equation before considering the last option of winding up.

I am doing a deep dive into 2SER's financials. Approximately \$282,000 is incurred annually in administrative costs. These include bookkeeping costs, accountant costs, auditor costs, insurance costs, HR, IT costs, etc. In addition, a main part of the Managing Director role is to oversee these administrative functions for governance and compliance purposes. When combined, these costs are substantial and, in effect, part of the Managing Director's salary and associated administrative costs together approach the magnitude of the \$350,000+ income shortfall created by Macquarie's withdrawal.

#### **Proposed Plan B: 2SER's fixed costs absorption via integration**

Rather than continuing as a standalone entity, we explore operating within an existing organisation that already has:

- Established accounting and financial reporting systems + competent team
- Established risk management and governance frameworks
- Existing internal audit procedures, smooth external audits, legal, and HR infrastructures
- Strong IT governance, cyber risk structures and systems that talk to each other
- A capable executive team with experience in managing costs and turning around losses into profits

Under this model, our activities would be integrated into the host organisation, allowing these administrative and compliance functions to be absorbed into their existing cost base. This would reduce or eliminate the s.14, 4(d) [REDACTED] in overhead and result in readjustment to the role of

Managing Director. There will also be synergies whereby 2SER's current fixed cost will not be the actual cost borne by the host as they already have established systems.

If we do fail with Plan A, and the board is open to considering this plan, I would be happy to assist in developing a case for why this other organisation would benefit from integrating 2SER into their current structure.

Let me know your thoughts.

Warm regards

Anna

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**From:** [Chris Dixon](#)  
**To:** [Angelika Nadler](#); [James Bennett](#)  
**Cc:** [Alana Piper](#); [Rebecca Simunic](#); [Melissa Bradbrook](#)  
**Subject:** [EXTERNAL] Re: Confidential - my meeting with Cheryl today  
**Date:** Wednesday, 15 April 2026 8:02:54 PM

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Dear Angelica,

Thanks for touching base. I can come along on Monday.

Cheers

Chris

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**From:** Angelika Nadler <Angelika.Nadler@uts.edu.au>  
**Sent:** Wednesday, April 15, 2026 4:19:58 PM  
**To:** James Bennett <James.Bennett@uts.edu.au>; Chris Dixon <chris.dixon@mq.edu.au>  
**Cc:** Alana Piper <Alana.R.Piper@uts.edu.au>; Rebecca Simunic <rebecca.simunic@mq.edu.au>;  
Melissa Bradbrook <Melissa.Bradbrook@uts.edu.au>  
**Subject:** Confidential - my meeting with Cheryl today

Hi James and Chris,

I have just met with Cheryl for two hours. It appears that many of the incorrect news statements today regarding 2ser (e.g. SMH) are based on some of the 2ser staff leaking their own spin to the press. Cheryl is inundated by requests from reporters for statements right now.

s.14, 4(d); s.14, 1(f); s.14, 3(a)(b)(f)

[REDACTED]

[REDACTED]

[REDACTED] It would be of great benefit to her to have your support at that meeting if it is possible.

Best,  
Angelika

Senior Manager Strategy and Operations, ODVC(EEP)

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**From:** [Chris Dixon](#)  
**To:** [Cheryl Northey](#); [James Bennett](#); [Anna Bedford](#); [Alana Piper](#); [Geraldine Cremin](#); [Tess Lea](#)  
**Cc:** [Jenny Kendrick](#)  
**Subject:** [EXTERNAL] Re: 2SER matters  
**Date:** Tuesday, 21 April 2026 12:50:01 PM

---

Hi Cheryl,

Thanks. But pls hold off for the moment - I'm asking around about some options.

Cheers

Chris

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**From:** Cheryl Northey <Cheryl.Northey-2@uts.edu.au>  
**Sent:** Tuesday, April 21, 2026 12:46:27 PM  
**To:** Chris Dixon <chris.dixon@mq.edu.au>; James Bennett <james.bennett@uts.edu.au>; Anna Bedford <Anna.Bedford@uts.edu.au>; Alana Piper <alana.r.piper@uts.edu.au>; Geraldine Cremin <geraldine.cremin@gmail.com>; Tess Lea <tess.lea@mq.edu.au>  
**Cc:** Jenny Kendrick <jenny.kendrick@mq.edu.au>  
**Subject:** Re: 2SER matters

I can contact <sup>s.14, 4(d)</sup> [REDACTED] who are 2SER's legal team for previous matters to see their capacity to work on this, or to recommend an alternative firm.

Cheryl

**Cheryl Northey**  
Managing Director, 2SER

University of Technology Sydney  
M: +61 <sup>out of scope</sup> [REDACTED]  
E: [cheryl-northey-2@uts.edu.au](mailto:cheryl-northey-2@uts.edu.au)  
E: [stationmanager@2ser.com](mailto:stationmanager@2ser.com)  
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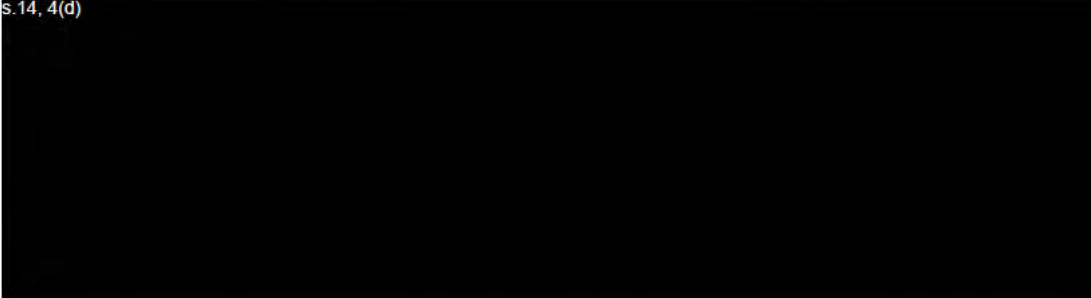
**From:** Chris Dixon <chris.dixon@mq.edu.au>  
**Sent:** Tuesday, April 21, 2026 11:56 AM  
**To:** James Bennett <james.bennett@uts.edu.au>; Anna Bedford <Anna.Bedford@uts.edu.au>; Alana Piper <alana.r.piper@uts.edu.au>; Geraldine Cremin <geraldine.cremin@gmail.com>; Tess Lea <tess.lea@mq.edu.au>; Cheryl Northey <cheryl.northey-2@uts.edu.au>  
**Cc:** Chris Dixon <chris.dixon@mq.edu.au>; Jenny Kendrick <jenny.kendrick@mq.edu.au>  
**Subject:** [EXTERNAL] 2SER matters

Dear members of the 2SER Board,


Following up from last night's town hall, we now need to take additional steps - as members of the Board, with attendant legal responsibilities - to ensure that we do not find ourselves in a situation where 2SER is unable to discharge its financial responsibilities.

I appreciate that this is a challenging situation, insofar as we are still actively striving to ensure the long-term viability of the station - and that our actions to ensure we can meet our financial obligations to staff will likely be construed as evidence that we have already reached a conclusion about 2SER's future. But, to reiterate: as members of the Board we have a direct and explicit legal responsibility to ensure the station does not find itself financially insolvent.

With that in mind, we are obliged to obtain legal advice (this cannot be from UTS or Macquarie) to guide us should the station be forced to close. There are several aspects to this process:

1. s.14, 4(d) 
2. We also need to obtain (external) accounting advice to establish an accurate figure regarding the financial costs of a potential wind-down of 2SER. This will be essential for us to establish a specific and accurate date at which we would need to wind down. In other words, this accounting advice will enable us to obtain a specific "trigger date" at which 2SER would close should additional funding to secure the station's future not be forthcoming.
3. Should we find ourselves in a situation where a wind-down cannot be averted, that process will be managed by a legal firm (which cannot be the offices of General Counsel at MQ or UTS).
4. That legal firm will also be responsible for advising the Audit Office that we are complying with our financial obligations.

Let me say again that I appreciate that this is an extremely challenging situation,

s.14, 3(a)(b) . We all hope that 2SER survives and thrives, but it is incumbent upon us as a Board to prepare for a less happy scenario.

Kind regards,  
Chris

**Professor Chris Dixon**  
Executive Dean

**Faculty of Arts** | Building 25WWB, Level 7, Office B740  
Macquarie University, NSW 2109, Australia

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**From:** [Chris Dixon](#)  
**To:** [James Bennett](#); [Cheryl Northey](#)  
**Cc:** [Jenny Kendrick](#)  
**Subject:** [EXTERNAL] Re: Thank you and financial modeling update  
**Date:** Wednesday, 22 April 2026 9:47:54 AM

---

Thanks, both.

I will ask Jenny to schedule an additional meeting for late May. (I'm out of scope - personal [REDACTED].)

Cheers

Chris

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**From:** James Bennett <James.Bennett@uts.edu.au>  
**Sent:** Wednesday, April 22, 2026 9:19 AM  
**To:** Cheryl Northey <Cheryl.Northey-2@uts.edu.au>; Chris Dixon <chris.dixon@mq.edu.au>  
**Subject:** Re: Thank you and financial modeling update

Hi Cheryl

Thanks. I think that it would be too soon on 11<sup>th</sup> May to approve those financials given the work being done.

We need to go ahead with the 11<sup>th</sup> but have a board to approve financials at the end of the month. That still gives us the time to deal with worse case scenarios but gives the time to work on the alternative model with no MQ future involvement and UTS providing the backbone.

James

**Professor James Bennett (he/him)**  
Dean of the Faculty of Design & Society  
University of Technology Sydney

PO Box 123 Broadway NSW 2007 Australia  
[uts.edu.au](https://uts.edu.au)



UTS acknowledges the Gadigal people of the Eora Nation, the Boorooberongal people of the Dharug Nation, the Bidiagal people and the Gamaygal people upon whose ancestral lands our university stands. We would also like to pay respect to the Elders both past and present, acknowledging them as the traditional custodians of knowledge for these lands.

---

**From:** Cheryl Northey <Cheryl.Northey-2@uts.edu.au>  
**Date:** Wednesday, 22 April 2026 at 9:13 AM  
**To:** James Bennett <James.Bennett@uts.edu.au>; chris.dixon@mq.edu.au

<chris.dixon@mq.edu.au>

**Subject:** Re: Thank you and financial modeling update

If the 11<sup>th</sup> of May Board meeting is to approve the 2025 financials then Abraham has to prepare them on an ongoing or as a solvency basis for the Audit Office. He is on hold on preparing them until we have informed him. Contrary to what Anna Bedford thought earlier, we must make that decision.

If we are not going to use the 11<sup>th</sup> of May meeting to approve the financials then we must have an out of session meeting very soon after.

s.14, 4(d)

Excluded information  
sch.1, cl.6; s.14, cl.4(d)

We need to start the agenda for the board meeting this week for the 11<sup>th</sup> anyway.

I'll send employee details soon, just having a meeting with radio station <sup>s.14, cl3(a)</sup><sub>(b)</sub> about a shared <sup>s.14, cl3(a)(b)</sup> we both have.

Cheryl

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---

**From:** James Bennett <James.Bennett@uts.edu.au>

**Sent:** Wednesday, April 22, 2026 8:53:57 AM

**To:** Cheryl Northey <Cheryl.Northey-2@uts.edu.au>; chris.dixon@mq.edu.au  
<chris.dixon@mq.edu.au>

**Subject:** Re: Thank you and financial modeling update

Thanks Cheryl

Can I clarify:

Excluded information sch.1, cl.6; s.14, cl.4(d)

Do you meant by the 11<sup>th</sup> May?

And in terms of <sup>s.14, 4(d)</sup>

s.14, 4(d)

thanks  
James

**Professor James Bennett (he/him)**  
Dean of the Faculty of Design & Society  
University of Technology Sydney

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[uts.edu.au](https://uts.edu.au)



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**From:** Cheryl Northey <Cheryl.Northey-2@uts.edu.au>

**Date:** Wednesday, 22 April 2026 at 8:30 AM

**To:** James Bennett <James.Bennett@uts.edu.au>; chris.dixon@mq.edu.au  
<chris.dixon@mq.edu.au>

**Subject:** Re: Thank you and financial modeling update

Can do. I'll look at what time my meetings are on Thursday/Friday to see if I can attend. Will ensure that James, Anna and Abraham connect on models regardless.

We need to have a commitment s.14, 4(d) at the board meeting in order to complete Excluded information sch.1, cl.6; s.14, cl.4(d)

If the Board meeting is 11<sup>th</sup> May, ordinarily papers would be prepared for distribution by the the beginning of next week.

Abraham and I are preparing papers this week.

Please keep in mind that if there is any planning that needs to happen around

s.14, 4(d)

s.14, 4(d)

s.14, 4(d)

Cheryl

**Cheryl Northey**

Managing Director, 2SER

University of Technology Sydney

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out of scope

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E: stationmanager@2ser.com

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[2ser.com](http://2ser.com) / [uts.edu.au](http://uts.edu.au)

---

**From:** James Bennett <James.Bennett@uts.edu.au>

**Sent:** Wednesday, April 22, 2026 7:55 AM

**To:** Cheryl Northey <Cheryl.Northey-2@uts.edu.au>; chris.dixon@mq.edu.au  
<chris.dixon@mq.edu.au>

**Subject:** Re: Thank you and financial modeling update

Hi Cheryl

Good stuff. And I've had other positive feedback from the session last night, which is important to remember in the context of some of the other behaviours we are seeing.

1. Lean model: Happy to meet at 4:30 or 5pm on Thursday to review. We should include Anna Bedford. [I think you're out of scope-personal ?]
2. Groups: can we set up a weekly touch point with the independent advisory group and the board. It won't be a regular slot as I've got so many other things in my diary at present. @chris: I don't think all of the board needs to be there each time, as ultimately it's not making decisions but listening to ideas, directing energy and gathering more options, but let us know.
3. Liz / Paula will reach out to set something up.
4. The next board is slated for 11th May. We should continue with this but also set up a board for the end of May to review alternative funding/operation structures and make decisions.

Thanks

James

**Professor James Bennett (he/him)**  
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**From:** Cheryl Northey <Cheryl.Northey-2@uts.edu.au>

**Date:** Tuesday, 21 April 2026 at 10:53 am

**To:** James Bennett <James.Bennett@uts.edu.au>, chris.dixon@mq.edu.au  
<chris.dixon@mq.edu.au>

**Subject:** Thank you and financial modeling update

Hi,

Firstly, thank you both for attending the Town Hall last night.

Also, thanks James for helping with the information asks that are coming in so that I'm not overwhelmed by requests for reclarifications.

It was good to hear that <sup>s.14, 3(a)(b)</sup> ██████████ thought our proposal was a good genuine proposal last night.

I have spoken to Abraham, the accountant, and he said he will get to the lean model and should have something this Thursday as he was busy with May 15<sup>th</sup> Tax returns.

If you want, it may be best that a larger group talk to him directly once he has his draft model.

I will action those items from after the Town Hall today.

Cheryl

**Cheryl Northey**

Managing Director, 2SER

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**From:** [Chris Dixon](#)  
**To:** [Cheryl Northey](#); [James Bennett](#); [Anna Bedford](#); [Alana Piper](#); [Geraldine Cremin](#); [Tess Lea](#)  
**Cc:** [Jenny Kendrick](#)  
**Subject:** [EXTERNAL] Re: 2SER matters  
**Date:** Wednesday, 22 April 2026 9:59:56 AM

---

Dear Cheryl, dear all,

I've just asked s.14, 4(d) for an estimate of costs to provide advice.

Cheers

Chris

---

**From:** Cheryl Northey <[Cheryl.Northey-2@uts.edu.au](mailto:Cheryl.Northey-2@uts.edu.au)>  
**Sent:** Tuesday, April 21, 2026 12:46 PM  
**To:** Chris Dixon <[chris.dixon@mq.edu.au](mailto:chris.dixon@mq.edu.au)>; James Bennett <[james.bennett@uts.edu.au](mailto:james.bennett@uts.edu.au)>; Anna Bedford <[Anna.Bedford@uts.edu.au](mailto:Anna.Bedford@uts.edu.au)>; Alana Piper <[alana.r.piper@uts.edu.au](mailto:alana.r.piper@uts.edu.au)>; Geraldine Cremin <[geraldine.cremin@gmail.com](mailto:geraldine.cremin@gmail.com)>; Tess Lea <[tess.lea@mq.edu.au](mailto:tess.lea@mq.edu.au)>  
**Cc:** Jenny Kendrick <[jenny.kendrick@mq.edu.au](mailto:jenny.kendrick@mq.edu.au)>  
**Subject:** Re: 2SER matters

I can contact s.14, 4(d) who are 2SER's legal team for previous matters to see their capacity to work on this, or to recommend an alternative firm.

Cheryl

**Cheryl Northey**  
Managing Director, 2SER

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---

**From:** Chris Dixon <[chris.dixon@mq.edu.au](mailto:chris.dixon@mq.edu.au)>  
**Sent:** Tuesday, April 21, 2026 11:56 AM  
**To:** James Bennett <[james.bennett@uts.edu.au](mailto:james.bennett@uts.edu.au)>; Anna Bedford <[Anna.Bedford@uts.edu.au](mailto:Anna.Bedford@uts.edu.au)>; Alana Piper <[alana.r.piper@uts.edu.au](mailto:alana.r.piper@uts.edu.au)>; Geraldine Cremin <[geraldine.cremin@gmail.com](mailto:geraldine.cremin@gmail.com)>; Tess Lea <[tess.lea@mq.edu.au](mailto:tess.lea@mq.edu.au)>; Cheryl Northey <[cheryl.northey-2@uts.edu.au](mailto:cheryl.northey-2@uts.edu.au)>  
**Cc:** Chris Dixon <[chris.dixon@mq.edu.au](mailto:chris.dixon@mq.edu.au)>; Jenny Kendrick <[jenny.kendrick@mq.edu.au](mailto:jenny.kendrick@mq.edu.au)>  
**Subject:** [EXTERNAL] 2SER matters

**From:** Chris Dixon <chris.dixon@mq.edu.au>  
**Sent:** Thursday, April 23, 2026 12:55 PM  
**To:** Cheryl Northey <Cheryl.Northey-2@uts.edu.au>; James Bennett <james.bennett@uts.edu.au>  
**Subject:** [EXTERNAL] Update and invitation

Hi Cheryl, hi James,

I hope you're both well.

I've reached out to <sup>s.14, 4(d)</sup> [REDACTED] and have set up a meeting (at their offices in the city) for 3:30 next Wednesday afternoon. If you're free, it would be great if you can come along.

Cheers  
Chris

**From:** [Chris Dixon](#)  
**To:** [James Bennett](#); [Cheryl Northey](#)  
**Subject:** Re: [EXTERNAL] Fwd: On air messaging about 2SER's situation  
**Date:** Friday, 24 April 2026 5:35:38 PM  
**Attachments:** [Save2ser.png](#)

---

Many thanks, both.

Cheers

Chris

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---

**From:** James Bennett <James.Bennett@uts.edu.au>  
**Sent:** Friday, April 24, 2026 5:33:51 PM  
**To:** Cheryl Northey <Cheryl.Northey-2@uts.edu.au>; Chris Dixon <chris.dixon@mq.edu.au>  
**Subject:** Re: [EXTERNAL] Fwd: On air messaging about 2SER's situation

Hi

s.14, 4(d)

James

**Professor James Bennett (he/him)**  
Dean of the Faculty of Design & Society  
University of Technology Sydney

PO Box 123 Broadway NSW 2007 Australia  
[uts.edu.au](http://uts.edu.au)



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**From:** Cheryl Northey <Cheryl.Northey-2@uts.edu.au>  
**Date:** Friday, 24 April 2026 at 5:16 PM  
**To:** Chris Dixon <chris.dixon@mq.edu.au>  
**Cc:** James Bennett <james.bennett@uts.edu.au>  
**Subject:** Re: [EXTERNAL] Fwd: On air messaging about 2SER's situation

s.14, 4(d)

s.14, 4(d) [REDACTED]. We can get further advice from the CBAA as to timeframes.

Cheryl

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---

**From:** Chris Dixon <chris.dixon@mq.edu.au>  
**Sent:** Friday, April 24, 2026 11:34:35 AM  
**To:** Cheryl Northey <Cheryl.Northey-2@uts.edu.au>  
**Cc:** James Bennett <james.bennett@uts.edu.au>  
**Subject:** Re: [EXTERNAL] Fwd: On air messaging about 2SER's situation

Hi Cheryl,

I hope things have settled down a little at the station.

s.14, 4(d) [REDACTED]  
[REDACTED]  
[REDACTED]  
[REDACTED]

Cheers

Chris

---

**From:** Cheryl Northey <Cheryl.Northey-2@uts.edu.au>  
**Sent:** Thursday, April 23, 2026 2:17 PM  
**To:** James Bennett <James.Bennett@uts.edu.au>; Chris Dixon <chris.dixon@mq.edu.au>  
**Cc:** Ann-Maree Ashburn <AnnMaree.Ashburn@uts.edu.au>; Jen Rosenberg <Jen.Rosenberg@uts.edu.au>; Greg Miskelly <greg.miskelly@mq.edu.au>  
**Subject:** Fw: [EXTERNAL] Fwd: On air messaging about 2SER's situation

Just forwarding this initiative from Lachlan Holland which has hasn't communicated to me about.

For now, I'm monitoring but this will start to change the sound of the station.

They have been briefed about not fundraising.

Cheryl

**Cheryl Northey**  
Managing Director, 2SER

University of Technology Sydney  
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---

**From:** Cheryl Northey <stationmanager@2ser.com>  
**Sent:** Thursday, April 23, 2026 1:39 PM  
**To:** Cheryl Northey <Cheryl.Northey-2@uts.edu.au>  
**Subject:** [EXTERNAL] Fwd: On air messaging about 2SER's situation

## Cheryl Northey

Managing Director - 2SER  
11 Broadway, Ultimo | PO Box 123 Broadway, NSW 2007  
M <sup>out of scope</sup> [REDACTED]  
E [stationmanager@2ser.com](mailto:stationmanager@2ser.com)

----- Forwarded message -----

**From:** Lachlan Holland <[Lachlan@2ser.com](mailto:Lachlan@2ser.com)>  
**Date:** Thu, 23 Apr 2026 at 1:27 pm  
**Subject:** On air messaging about 2SER's situation  
**To:** <[Music\\_shows@2ser.com](mailto:Music_shows@2ser.com)>, <[talks\\_shows@2ser.com](mailto:talks_shows@2ser.com)>

Hi everyone,

Between last week's announcement and the recent 2SER town there is a lot to piece together and make sense of. We've been asked for a brief description of the situation 2SER currently is facing, please see below for what could be a succinct read as it stands at this point in time if you need it:

**It has just been announced that with the withdrawal of funding from one of our two main partners, the University of Macquarie, that 2SER is facing a financial shortfall that if not addressed could see the station closed from July this year.**

**Efforts are underway, led by the 2SER community who were shocked by this news, to prevent this. Right now we need to know what 2SER means to you more than ever. Let us know what you think at [Love2ser.com](http://Love2ser.com), text us on 0468 44 1073, message your favourite shows and let them know, and stay tuned to 107.3. Updates coming.**

Please remember, at this stage we are not asking for donations. I realise how that might feel counterintuitive, especially if you've been involved in things like radiothon.

For now, go to [love2ser.com](http://love2ser.com), sign the petition, tell your friends, and most of all STAY TUNED. <3



--

Lachlan Holland | Music Director  
2SER 107.3FM | 2SER Digital | [2ser.com](http://www.2ser.com)



**Please note: Interview requests for 2SER magazine shows (Breakfast, Daily, Drive) should come to me in the first instance.**

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**From:** [James Bennett](#)  
**To:** [Chris Dixon](#); [Cheryl Northey](#); [Alana Piper](#)  
**Subject:** Re: 2SER on 2SER's Fourth Estate  
**Date:** Saturday, 25 April 2026 9:49:30 AM

---

sure - speak then

**Professor James Bennett (he/him)**  
Dean of the Faculty of Design & Society  
University of Technology Sydney

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**From:** Chris Dixon <chris.dixon@mq.edu.au>  
**Date:** Saturday, 25 April 2026 at 9:49 AM  
**To:** James Bennett <James.Bennett@uts.edu.au>; Cheryl Northey <Cheryl.Northey-2@uts.edu.au>; Alana Piper <Alana.R.Piper@uts.edu.au>  
**Subject:** [EXTERNAL] Re: 2SER on 2SER's Fourth Estate

Hi James,

Can I call in about 20 mins?

Cheers  
Chris

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---

**From:** James Bennett <James.Bennett@uts.edu.au>  
**Sent:** Saturday, April 25, 2026 9:47:09 AM  
**To:** Cheryl Northey <Cheryl.Northey-2@uts.edu.au>; Alana Piper <Alana.R.Piper@uts.edu.au>; Chris Dixon <chris.dixon@mq.edu.au>  
**Subject:** Re: 2SER on 2SER's Fourth Estate

Thanks Cheryl

Some very poor journalism there that misses some of the key facts and focuses on scare-mongering and a blame culture, without much knowledge of the work done/being done.

I'll forward to the comms team for knowledge here and as discussed, given we're getting closer to a model that can work within the UTS envelope we'll work on changing that narrative around.

[@Chris Dixon](#) It would be good to touch base even over the weeknd to share where we're at and how make best use of time ahead. I'm around this morning until 1pm and will be working Monday.

James

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**From:** Cheryl Northey <Cheryl.Northey-2@uts.edu.au>  
**Date:** Saturday, 25 April 2026 at 7:30 AM  
**To:** Alana Piper <Alana.R.Piper@uts.edu.au>; James Bennett <James.Bennett@uts.edu.au>; Chris Dixon <chris.dixon@mq.edu.au>  
**Subject:** 2SER on 2SER's Fourth Estate

Hi,

Just forwarding Tina Quinn's Fourth Estate episode in 2SER.  
<https://podcasts.apple.com/au/podcast/2ser-on-the-brink-and-remembering-james-valentine/id1006554000?i=1000763270739>

Cheryl

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**From:** [James.Bennett@uts.edu.au](mailto:James.Bennett@uts.edu.au)  
**To:** [Cheryl Northey](#)  
**Cc:** [Chris Dixon](#)  
**Subject:** Re: 2SER Paid Subscribers Update  
**Date:** Monday, 4 May 2026 6:57:21 AM

---

Thanks Cheryl

Agreed and worth just including that in board papers

James  
Sent from my iPhone

On 3 May 2026, at 20:29, Cheryl Northey <[Cheryl.Northey-2@uts.edu.au](mailto:Cheryl.Northey-2@uts.edu.au)> wrote:

I've been reviewing our systems for paid subscribers to assess how our messaging is landing during this transition phase.

Our current messaging clearly states that *we are not actively fundraising at this time*. Of course, some people may still feel compelled to offer their support regardless.

Since 15 April, 20 people have signed up to financially support or donate. The average contribution <sup>s.14, 4(d)</sup> [REDACTED] received.

To me, this indicates <sup>s.14, 4(d)</sup> [REDACTED]  
[REDACTED]  
[REDACTED]

Cheryl

**Cheryl Northey**  
Managing Director, 2SER

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PO Box 123 Broadway NSW 2007 Australia  
[2ser.com](http://2ser.com) / [uts.edu.au](http://uts.edu.au)

**From:** [Chris Dixon](#)  
**To:** [Cheryl Northey](#); [James Bennett](#)  
**Subject:** [EXTERNAL] Re: 2SER Paid Subscribers Update  
**Date:** Monday, 4 May 2026 8:50:44 AM

---

Hi Cheryl,

Thanks. This is reassuring.

Cheers

Chris

---

**From:** Cheryl Northey <Cheryl.Northey-2@uts.edu.au>  
**Sent:** Sunday, May 3, 2026 8:29 PM  
**To:** James Bennett <James.Bennett@uts.edu.au>; Chris Dixon <chris.dixon@mq.edu.au>  
**Subject:** 2SER Paid Subscribers Update

I've been reviewing our systems for paid subscribers to assess how our messaging is landing during this transition phase.

Our current messaging clearly states that *we are not actively fundraising at this time*. Of course, some people may still feel compelled to offer their support regardless.

Since 15 April, 20 people have signed up to financially support or donate. The average contribution is <sup>s.14, 4(d)</sup> [REDACTED] received.

To me, this indicates <sup>s.14, 4(d)</sup> [REDACTED]

[REDACTED]

Cheryl

**Cheryl Northey**  
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Fri, 5 Sep at 5:27 pm

Hi Alana, Apologies for the late Friday text. I chatted with the VC, who is supportive of MQ stepping away from 2SER. Our EG doesn't meet again until 24/9; I'll take a formal proposal to that meeting.

Shall we catch up again beforehand?

Cheers  
Chris

Thu, 25 Sep at 10:05 am

Hi Alana,  
out of scope - personal

An update on 2SER: Executive Group yesterday endorsed the plan to divest. We will provide our usual contribution for 2026. We're currently working on some comms to go to the Faculty; I'm thinking that Monday's mtg might be an opportunity to let the Board know, but I'm open to advice on that.

Cheers  
Chris

Thu, 25 Sep at 11:25 am

Okay thanks - I will let Cheryl know if that's ok with you, and then you can speak to it at the board meeting!

When will your faculty comms go out?

We will need to prepare for any media etc

Hi Alana  
+ Text Message - SMS

Chris  
media etc

Hi Alana, I'm meeting with our Comms guru this arvo - can I get back to you then? Absolutely "yes" about preparing for media responses. Maybe let Cheryl know tomorrow?

I'll get back to you later today 😊

Ok sounds good

Would be great to get a copy of your comms and timeline for visibility



Thu, 25 Sep at 1:52 pm

Hi Alana, James is planning to have some draft comms by tomorrow am, which he will share with you. It might be best to hold off 'til then before letting Cheryl know.

Ok

Fri, 26 Sep at 8:41am  
out of scope-personal

I'll call Cheryl at 9

Thanks.

Can you guys hold off on informing faculty until Monday

Ok

Cos as soon as you do it will get to staff at 2SER and it's the last day of their radiation

Cheryl would like to wait till next week before they are told

That's fine

Anyway you should probably tell the board first)

Officially

No probs

no probs

She took it well

As can be expected

She's optimistic that a solution can be found

Radiothon! Not radiation 🤔

That's good - and thanks for handling that.

Mon, 23 Feb at 2:30 pm

Oh, that's very tough work. I really feel for Cheryl....

Mon, 23 Feb at 4:47 pm

I know... but I'm not sure they would be able to coordinate service for three unis anyway

Fri, 27 Feb at 9:00am

Hi Alana, I hope you've had - are having! - a good week. Apropos 2SER, on Wednesday I met with James Giggacher, our comms guru. He's going to work on refreshing the comms we had prepared last year when we signalled we would not fund beyond this year. He's also going to liaise with his counterpart at UTS about preparing the message/s, so that we'll all be ready if UNSW & USyd don't come to the party. Cheers, Chris

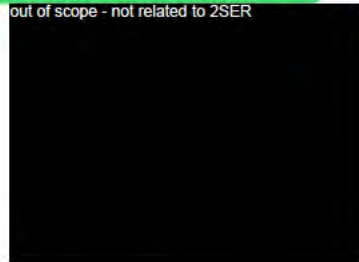
Brilliant thanks

out of scope - personal

Fri, 27 Mar at 8:39pm

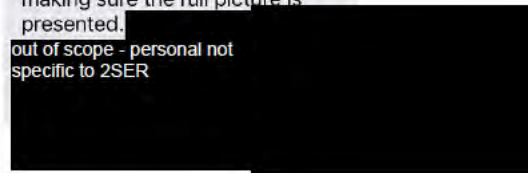
UTS is getting blamed for 2SER, we are going to need to put up a statement on our website that corrects the record that UTS has have been looking for alternative partners, hasn't withdrawn support (both true). We are in a rush but do you want to approve statement?

out of scope - not related to 2SER



I'll be happy to work with you on making sure the full picture is presented.

out of scope - personal not specific to 2SER



Sat, 28 Mar at 12:53 pm

out of scope - not related to 2SER



Draft UTS statement will be sent to board shortly FYI

👉 to 'Draft UTS statement will be sent to board shortly FYI'

Once comms team finished

I'll keep my eye out.

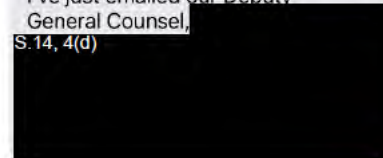
Wed, 8 Apr at 3:21pm

Can you talk? Not sure if you've left yet

out of scope-personal

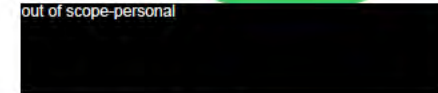
Are you free to chat in about 90 mins?

I've just emailed our Deputy General Counsel, S.14, 4(d)



Yes I'll be free

out of scope-personal



Oh, dear. We'll chat in hour & 30..

Hi Alana, Are you free to chat a little sooner - maybe in 20 mins?

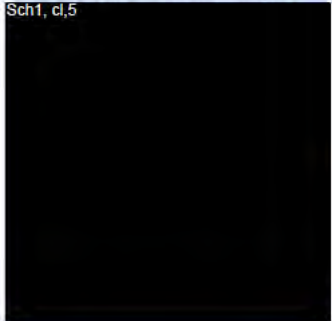
Yep

👉 to 'Yep '

Thu, 30 April 9:43am

Cheryl and I had a helpful conversation with the lawyers

Sch1, cl,5



Cheers,  
Chris

Hi Alana, I've just sent the attached to James. What do you think?

Thu, 30 Apr at 4:09 pm

Or he could just write it anyway. Is the point to clearly establish the commitment?

Thu, 30 Apr at 5:34 pm

I think that's where we've landed. Yep, the objective is to establish the commitment (& conditions).